Three Year Facilities Plan
2015-2018

Submitted to:
WISCONSIN TECHNICAL COLLEGE SYSTEM BOARD
Dan Scanlon
State Director

Submitted by:
WESTERN TECHNICAL COLLEGE
Lee Rasch, EdD
President
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Section 1 - Executive Summary

During the period 2015-2018 Western Technical College anticipates making capital expenditures of $39,460,000 for new or additional buildings, including referendum, $4,800,000 for remodeling of existing buildings, and $11,710,000 for capital improvements.

In 2010, Western embarked on an ambitious 10-year plan called Vision 2020 that will allow the college to create student pathways to success while maintaining the flexibility necessary to train future employees for future jobs.

There is a growing need for short-term (one year or less) programs that earn a college certificate or diploma so students can quickly get up to speed for the workforce. Those credits are transferable to an associate’s degree and even a bachelor’s degree to allow graduates to continue their training and potentially move up the career ladder and earn more money.

Western is developing program clusters to reflect the way several occupations interact in the workplace. Having the programs work together will give students an understanding of the entire process. It will also allow Western to more efficiently offer common core coursework for multiple programs.

To accomplish the first two objectives, Western is improving classroom spaces. Occupational centers require restructuring of Western’s facilities to accommodate space efficient program grouping.

Significant projects contemplated during this planning period include:

**Referendum:**
1. Coleman Center Phase 2 Remodel
2. Coleman Center Annex Demolition
3. Integrated Technology Center Addition and Remodeling
4. Kumm Center Remodel
5. Horticulture Education Center

**Other Major Projects:**
1. Viroqua Regional Location Phase 2
2. Viroqua Regional Location New Footprint (Student Common Space/Lobby/Link to Viroqua Public Library)
3. Viroqua Regional Location Paving and Landscaping
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12. Sparta Public Safety Training Center Parking Lot
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15. Academic Resource Center Remodel
16. Integrated Technology Center 4th Floor Fit-up
17. HVAC upgrades to the Administrative Center
18. Administrative Center Building Automation Control System
19. Center for Childhood Education Playscape Upgrade
20. Center for Childhood Education Fire Sprinkler Wet System
21. IDL Classroom Expansion across the District
22. A&P Lab Expansion
23. Expansion of CNA Labs due to Accreditation Requirements
24. Coleman Roof Replacement

Western Technical College's process for planning facilities is a multi-stage procedure using a committee system.

Projects may be proposed by any staff member, student or administrator. All proposals are evaluated by a small Subcommittee first to establish a cost estimate and technical feasibility. Next, the Facilities Planning group, in coordination with the College President, proceed through the first round of discussion. Then, it is brought forth before the Vision 2020 Steering Team. If approved, it moves forward to the Budget and Facilities Subcommittee for review. Once reviewed and if recommended, the Subcommittee will bring forth to the Budget and Facilities Committee. Finally the District Board votes upon all completed reports.

Project proposals that deal with instructional requirements are chiefly studied and moved along through the process by instructors, department heads, Deans and the Vice President of Academic Affairs.

Project proposals that deal with infrastructure upgrades, elimination of safety hazards and compliance issues are chiefly studied and moved along through the process by staff members, Facilities Project Manager, Facilities Director and the Vice President of Finance and Operations.

Project proposals that deal with new initiatives or cooperation with local communities or divisions of government are chiefly initiated by the College President. Appropriate division staff and administrators are involved as necessary to study and move the proposal through the process.
## Section 2-Existing Facilities

### Owned Facilities

<table>
<thead>
<tr>
<th>Facility</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic Resource Center/Welcome Center</td>
<td>Western Residence Hall</td>
</tr>
<tr>
<td>Administrative Center</td>
<td>Parking Ramp</td>
</tr>
<tr>
<td>Industrial Technology Center</td>
<td>Lunda Center</td>
</tr>
<tr>
<td>Automotive Technology Facility</td>
<td>Western Hydro Power Station</td>
</tr>
<tr>
<td>Truck and Heavy Equipment Technology Facility</td>
<td>Passive House Instructional Site</td>
</tr>
<tr>
<td>Business Education Center</td>
<td>Black River Falls Regional Location</td>
</tr>
<tr>
<td>Coleman Center</td>
<td>Independence Regional Location</td>
</tr>
<tr>
<td>Center for Childhood Education</td>
<td>Mauston Regional Location</td>
</tr>
<tr>
<td>Health Science Center</td>
<td>Sparta Public Safety Training Center</td>
</tr>
<tr>
<td>Kumm Center</td>
<td>Tomah Regional Location</td>
</tr>
<tr>
<td>Physical Plant</td>
<td>Viroqua Regional Location</td>
</tr>
<tr>
<td>Horticulture Education Center</td>
<td></td>
</tr>
</tbody>
</table>

### Leased Facilities

<table>
<thead>
<tr>
<th>Facility</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sparta GED Center</td>
<td>Cleary Building</td>
</tr>
<tr>
<td>Swartz Office Building</td>
<td>Modern Woodworking Building</td>
</tr>
<tr>
<td>AVS Building</td>
<td>Welding and Apprenticeship Facility</td>
</tr>
<tr>
<td>Woods Annex</td>
<td>Bottcher Storage Building</td>
</tr>
</tbody>
</table>

The La Crosse Campus consists of 12 major buildings which are located in three areas of the City. The majority of the buildings are located downtown. The Automotive Technology and the Truck and Heavy Equipment Technology Facilities are located in the City's north side industrial park and the Health Science Center is located five blocks directly east of the downtown campus. Following is a description of each of these facilities:

1. **Academic Resource Center**: Located at 400 Seventh Street North, this two-story masonry building was constructed in 1994. An addition was completed in 2008. The building contains 61,169 square feet and houses the entire Learner Support and Transition Division (GOAL, GED, and ESOL), Curriculum and School-to-Work, Disability Services, Vocational Evaluation offices and lab, Library, conference rooms, student Welcome Center and classrooms. A skywalk connects this facility with the Business Education Center.

2. **Administrative Center**: Located at 111 Seventh Street North, this five-story masonry structure was purchased in 1971. The building contains 41,757 square feet and was remodeled in 1983, 1993, 1996, 2010, and 2011. The building houses the Wellness Center (fitness), gymnasium, District Board room, computer lab, and administrative offices for Human Resources, Presidents and Vice Presidents, Certification, Marketing and Public Relations, K-12 Relations, Western Foundation and Alumni, Grants, Planning and Evaluation, Payroll, Research and Continuous Improvement.

3. **Industrial Technology Center**: Located at 325 Eighth Street North, this two-story masonry building was constructed initially in 1975 with the second floor added in 1994. The building previously contained 55,414 square feet. The building is structured to support two additional floors of expansion. The first floor was occupied by the Welding and Wood Techniques programs, classrooms, shops, and
offices. The second floor was occupied by the Public Safety Services and Apprenticeship department's classrooms, labs, and offices. This building is currently under construction for referendum and will be completed for spring, 2016.

4. **Automotive Technology Facility/Truck and Heavy Equipment Technology Facility**: Located at 2719 Larson Street. This masonry and concrete building was purchased in 2003 and remodeled in 2007. With the referendum, the new addition to the facility was completed in the summer of 2014. This building contains 82,655 square feet and houses faculty offices, general and specialty classrooms, technical library, automotive repair bays, labs, dynamometer room, toilets/locker rooms and storage areas.

5. **Business Education Center**: Located at 405 Eighth Street North, this two-story brick building was constructed in 1973 and remodeled summer of 2013. The building contains 49,657 square feet and is capable of handling two additional floors of expansion. The building houses Business Education Division classrooms, labs, and offices. The building houses 4 lecture rooms, 15 computer rooms with 368 units, 2 conference rooms, 3 student mediascape work areas, 30 faculty offices, 4 individual office spaces in main office. In addition, the building is occupied by offices for the Information Networking Media Services (INMS).

6. **Center for Childhood Education**: Located at 419 Ninth Street North, this one-story wood frame structure was constructed in 1980. An addition was constructed in 2000. The building contains 9,050 gross square feet, serving as the day care facilities for the campus. The day care is licensed to care for 72 children ages six weeks-11 years old. The facility includes an 8,000 square-foot fenced play area and storage garage. Western is leasing this facility to the YWCA Daycare.

7. **Coleman Center**: Located at 304 Sixth Street North, this three-story brick/masonry structure was constructed in five (5) phases from 1923-1991. The building contains 250,762 square feet, including the Coleman Annex and Lunda Center. The building presently contains a total of 28 classrooms with 782 student stations, 35 shops or labs with a total of 710 student stations. The building will house classrooms, labs, and offices for General Education, Graphics, Early Childhood and Instructional Assistant, Visual Communications, Human Services, as well as the Academic for Excellence and Development. In addition, it will contain three (3) distance learning facilities, Instructional Media Center, computer labs, and conference rooms. This building is currently under construction for referendum.

8. **Health Science Center**: Located at 1300 Badger Street, this six-story concrete frame and masonry building was finished in August of 2000. Western occupies 45,000 gross square feet and houses programs of the Human Services department, research labs, student health clinic, LMHSC Consortium offices, and several UWL departments. It is located on 4.15 acres, has an adjacent parking lot for 97 vehicles, and a paved drop-off lane/area. The building has 1,100 student learning stations and one distance learning classroom. The building leases a portion of the dental clinic to La Crosse Community Dental, who serves under-insured patients. This building is approximately five blocks east of the main campus.

9. **Kumm Center**: Located at 400 Sixth Street North, this five-story masonry structure was constructed in 1969. The building contains 103,515 square feet and was remodeled in 1994, 1995, 1996, 1997, and 2001. The building houses programs for Human Services division office, Health Unit...
Coordinator, Health Information Technology, Electronics, and Family & Consumer Sciences. In addition, the facility contains Chemistry and Physics labs, offices for Student Life, and Student Government. It houses the Union Market, Campus Shop (bookstore), and student lounge. The building has 11 classrooms totaling 310 student stations and 17 shops/labs totaling 366 student stations. The building will be remodeled through referendum projects, involving programmatic changes.

10. **Physical Plant:** Located at 505 Ninth Street North, this one-story masonry building was built in 1992 with an addition in 1996. The building contains 9,430 square feet and houses all shipping and receiving, mail room, warehouse, custodial, and facilities offices.

11. **Western Residence Hall:** Located at 820 La Crosse Street, this six-story, 73,429 square foot structure was built in 2009-2010 with occupancy beginning in August 2010. The College partnered with a developer to build and lease the facility. In December 2013, this facility was purchased by Western. The residence hall houses 200 students in 50, four-person occupancy suites. The residence hall contains two student lounges, a full kitchen, a front desk, laundry facilities, and a large meeting room. A private, full apartment is located in the building for the live-in professional staff person. The adjacent parking lot contains 115 paved parking stalls designated for the residence hall.

12. **Parking:** The total off-street parking is approximately 995 stalls, including the new parking ramp structure (completed in August 2014) which accounts for 292 of the stalls. In addition, the 103 spaces for parking, adjacent to the Integrated Technology Center, will be reopened January 2016. There are approximately 350 street spaces available within four blocks of the campus. The Automotive Technology Facility and Truck and Heavy Equipment Technology Facility in the Northside industrial park have their own dedicated parking of approximately 50 spaces. Western continues to offer free bus rides using the City MTU as well as the SMRT bus service from the Viroqua area.

13. **Lunda Center:** Located on the La Crosse campus at 319 Seventh Street North, the Lunda Center is a professional meeting and learning facility ideal for corporate and community meetings, conferences, and seminars. The Lunda Center is included in the Coleman Center square footage.

14. **Western Hydro Power Station:** Located on the La Crosse River at 10825 State Highway 21, Sparta, the original dam was built in 1854 and Western acquired the property from Monroe County in 2010. The Western Hydro Power Station project called for restoring the dam’s ability to generate renewable electrical power by installing a Kaplan turbine in the existing dam structure. The 205 kilowatt turbine will generate roughly between 900,000-1,000,000 kilowatt-hours per year. The project was completed May 2014 with the power house being 1,000 square feet. All power produced is being sold to Xcel. Power generated is expected to offset some of the current usages at Western’s regional locations. Western plans to offer a certificate in hydro technology and is currently using it as a learning tool for students.

15. **Passive House Instructional Site:** Located at 751 24th Street North, this two story, unfinished basement, site contains 2,600 square feet and was completed in August 2014. Students within the Building Systems Technology program currently utilize the facility as a lab space to demonstrate competency requirements in several of their program courses.

16. **Horticulture Education Center:** Located at 624 Vine Street, this new 11,121 square foot facility
(Headhouse 3,467 sq. ft.; Greenhouse 7,654 sq. ft.) will allow access for more programs, including landscape horticulture, culinary and science. Western and the partners Hillview Urban Agriculture Center, Mayo Clinic Health System-Franciscan Healthcare, and the La Crosse Community Foundation have developed a unique partnership with this facility. Construction completion is targeted for fall 2015.
OWNED FACILITIES AT REGIONAL LOCATIONS

Black River Falls:
Located at 24 Fillmore Street, this 19,648 square foot single story facility houses general classrooms, 3 distance learning classrooms, 1 distance learning conference room, 2 computer labs, Learner Support and Transition classrooms, Nursing Lab and classroom, student resource room, student lounge, large classroom, staff offices, Workforce Connections office. Paved parking for 73 vehicles is adjacent to the building.

Independence:
Located at 36084 Walnut Street, this single story facility was constructed in 1979 and remodeled in 1995. An addition was completed in 2005. The building contains 12,277 square feet and is on a five-acre site. The building houses general classrooms, 3 distance learning classrooms, 1 distance learning conference room, 1 computer lab, Learner Support and Transition classrooms, Health classroom, student resource room, student lounge, large classroom, Workforce Connections office, staff offices. Adjacent to the building is a utility storage building and a paved parking lot for 40 vehicles.

Mauston:
Located at 1000 College Avenue, this single-story masonry building was constructed in 1994 and an addition was built in 1997. The building contains 22,804 square feet and is on a 7 acre site. The building contains general classrooms, 3 distance learning classrooms, 2 computer labs, Learner Support and Transition classrooms, nursing lab and classrooms, student resource room, student lounge, large classroom, staff offices, Workforce Connections office. Adjacent to the building is a paved parking lot for 90 vehicles and a small garage.

Sparta:
Located at 11177 County Road A, this two story masonry structure was completed in 1994. The building contains 30,098 square feet and is on a 168-acre site. The existing facility contains five standard classrooms, a large seminar room that accommodates up to 100 people and is supported by a full kitchen, a forensic lab, a 32 station computer lab, offices, large four-stall garage which includes training props for confined space and toilet/shower rooms. The facility features a number of specialized training props/features including a paved 300' x 600' driving range and five outdoor firing ranges, a six station indoor firing range and a three story burn tower which is located at the Fort McCoy Airport.

Tomah:
Located at 120 East Milwaukee Street, this 3 story masonry building was constructed in 1990 and purchased by Western in 2009. The building contains 21,362 square feet and is on a .66 acre site in the center of the City of Tomah. The building houses general classrooms, 3 distance learning classrooms, 1 distance learning conference room, 2 computer labs, Learner Support and Transition classrooms, health classroom, student resource room, student lounge, large classroom, Job Center partner office space, staff offices. There is paved parking for 108 vehicles.

Viroqua:
Located at 220 South Main Street, this single story masonry building was acquired and remodeled in 1994. Phase I of a two phase remodel project was completed in 2013. The second phase has is tentatively slotted to begin summer, 2015. The building houses, general classrooms, 3 distance learning classrooms,
1 distance learning conference room, 2 computer labs, Learner Support and Transition classrooms, a nursing lab and classroom, student resource room, pod room, student lounge, large classroom, Workforce Connections, DVR, and Viroqua Chamber/Partner office space, staff offices. Adjacent to the building is paved parking for 50 vehicles.
LONG-RANGE LA CROSSE CAMPUS BOUNDARY MAP

In June of 2010, the District Board adopted the Vision 2020 Strategic Plan. The Plan provided a comprehensive direction for the college including curriculum modifications, process improvement and a long-range direction for facilities.

As part of the plan, the college developed the Vision 2020 Facilities Plan which was approved by the voters in the November 2012 referendum. The Vision 2020 Facilities Plan included the recommendation that the Long-range La Crosse Campus boundary be adjusted in order to accommodate future growth. Attached is a copy of the Long-range La Crosse Campus Boundary map. The Campus Boundary does not indicate imminent action regarding facilities or property acquisition. It is intended to provide long-range direction for future planning.
Legend

Parking Lots and Open Space
1 - Lot D
2 - Lot E & F
3 - Lot H & J
4 - Pedestrian Mall
5 - Future Coleman Center Parking
6 - Lot B
7 - Potential Parking Structure
8 - Lot K

Campus Boundary

Future Street / Alley Vacation

Buildings
9 - Future Pedestrian Mall
10 - Residence Hall
11 - Physical Plant
12 - Kumm Center
13 - Academic Resource Center
14 - Welcome Center
15 - Business Education Center
16 - Center for Childhood Education
17 - Coleman Center
18 - Lunda Center
19 - Integrated Technology Center
20 - Administrative Center
21 - Horticulture Education Center
22 - Future Residence Hall
<table>
<thead>
<tr>
<th>Location</th>
<th>Occupancy</th>
<th>Construction/ Protection</th>
<th>Total Building Sq. Ft.</th>
<th>Building Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>400 Seventh Street N.</td>
<td>Academic Resource Center</td>
<td>2 story masonry</td>
<td>61,169</td>
<td>$12,913,294</td>
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<tr>
<td>111 Seventh Street N.</td>
<td>Administrative Center</td>
<td>4 story brick plus a lower level</td>
<td>41,757</td>
<td>$11,404,607</td>
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<td>325 Eighth Street N.</td>
<td>Industrial Technology Center</td>
<td>Under construction</td>
<td>123,724</td>
<td>$12,682,383</td>
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<tr>
<td>2719 Larson Street</td>
<td>Automotive Technology Facility</td>
<td>1 story masonry</td>
<td>38,522</td>
<td>$8,943,160</td>
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<tr>
<td>2719 Larson Street</td>
<td>Truck and Heavy Equipment Technology Facility</td>
<td>1 story masonry</td>
<td>44,133</td>
<td>$17,673,999</td>
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<tr>
<td>405 Eight Street N.</td>
<td>Business Education Center</td>
<td>2 story brick</td>
<td>49,657</td>
<td>$11,925,271</td>
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<tr>
<td>419 Ninth Street N.</td>
<td>Center for Childhood Education</td>
<td>1 story wood and masonry</td>
<td>9,433</td>
<td>$1,913,499</td>
</tr>
<tr>
<td>304 Sixth Street N.</td>
<td>Coleman Center (including Lunda Center)</td>
<td>3 story brick</td>
<td>250,762</td>
<td>$60,597,594</td>
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<tr>
<td>1637 St. James Street</td>
<td>Woods Annex</td>
<td>1 story metal</td>
<td>11,011</td>
<td>$300,000</td>
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<tr>
<td>1300 Badger Street</td>
<td>Health Science Center (Western’s space)</td>
<td>6 story masonry</td>
<td>45,000</td>
<td>$825,900</td>
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<tr>
<td>400 Sixth Street N.</td>
<td>Kumm Center</td>
<td>4 story brick plus a lower level</td>
<td>103,515</td>
<td>$23,803,397</td>
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<tr>
<td>505 Ninth Street N.</td>
<td>Physical Plant</td>
<td>1 story masonry</td>
<td>9,430</td>
<td>$1,346,430</td>
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<tr>
<td>725 Badger Street</td>
<td>Parking Ramp</td>
<td>3 story precast concrete</td>
<td>95,390</td>
<td>$4,800,000</td>
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<tr>
<td>820 La Crosse Street</td>
<td>Western Residence Hall</td>
<td>6 story plus basement, metal and masonry</td>
<td>73,429</td>
<td>$16,146,482</td>
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<tr>
<td>24 Fillmore Street</td>
<td>Black River Falls Regional Location</td>
<td>1 story masonry</td>
<td>19,648</td>
<td>$4,856,961</td>
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<tr>
<td>36084 Walnut Street</td>
<td>Independence Regional Location</td>
<td>1 story wood and masonry</td>
<td>12,277</td>
<td>$2,037,173</td>
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<tr>
<td>1000 College Avenue</td>
<td>Mauston Regional Location</td>
<td>1 story masonry</td>
<td>22,804</td>
<td>$5,488,219</td>
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<tr>
<td>11177 County Road A</td>
<td>Sparta Public Safety Training Facility</td>
<td>1 story wood and masonry</td>
<td>38,098</td>
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<tr>
<td>120 E. Milwaukee Street</td>
<td>Tomah Regional Location</td>
<td>3 story masonry plus basement</td>
<td>21,362</td>
<td>$6,023,344</td>
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<tr>
<td>220 South Main Street</td>
<td>Viroqua Regional Location</td>
<td>1 story masonry</td>
<td>22,955</td>
<td>$5,290,033</td>
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<tr>
<td>624 Vine Street</td>
<td>Horticulture Education Center</td>
<td>CMU and steel construction</td>
<td>11,121</td>
<td>$3,400,000</td>
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<tr>
<td>2860 21st Place S.</td>
<td>Welding and Apprenticeship Facility</td>
<td>1 story metal</td>
<td>22,225</td>
<td>$2,100,000</td>
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<tr>
<td>10825 State Hwy 21</td>
<td>Western Hydro Power Station</td>
<td>2 story concrete with stone/brick</td>
<td>1,000</td>
<td>$3,464,737</td>
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<tr>
<td>751 24th Street N.</td>
<td>Passive House Instructional Site</td>
<td>2 story wood frame -unfinished basement</td>
<td>2,600</td>
<td>$750,000</td>
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<tr>
<td>2320 Cunningham Street</td>
<td>Modern Wood Working Building</td>
<td>1 story metal building</td>
<td>6,000</td>
<td>$0</td>
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<tr>
<td>112 South Water</td>
<td>Sparta GED Center</td>
<td>Brick, wood</td>
<td>1,440</td>
<td>$0</td>
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<tr>
<td>120-122-126 Six Street S.</td>
<td>Swartz Building</td>
<td>Masonry</td>
<td>7,200</td>
<td>$0</td>
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<tr>
<td>210 S. Seventh Street</td>
<td>Cleary Building</td>
<td>Masonry</td>
<td>6,000</td>
<td>$0</td>
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<tr>
<td>3120 S. Avenue</td>
<td>AVS Building</td>
<td>Masonry</td>
<td>5,400</td>
<td>$0</td>
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<tr>
<td><strong>Grand Total</strong></td>
<td></td>
<td></td>
<td><strong>1,116,562</strong></td>
<td><strong>$226,776,392</strong></td>
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Section 3-Three-Year Project Summary

2015-2016

Acquisition/Building Construction

1. Referendum-Coleman Center Remodel: Phase 2 total projected budget $13.25 million. Built in 1923, Coleman is the oldest building on campus. The updates will include: An expanded student success center; flexible general studies classroom spaces to address the 60% enrollment growth in general studies courses; a defined front door with access that meets the Americans with Disabilities Act requirements; upgraded heating, cooling, electrical, and fire systems to make the building more efficient, safe, and secure. Phase 2 includes the renovation of all classroom space. The second phase will start in summer 2015 and be completed the following summer.

2. Referendum-Integrated Technology Center Addition and Remodel: 2015-2016 represents the second year in a two year budget cycle. Total projected budget $32.6 million. The largest of the projects is the renovation and expansion of the Applied Technology Center to create a comprehensive state-of-the-art Integrated Technology Center. The upgrade will provide a complete renovation, ground floor expansion, and the addition of a third and fourth floor; allowing for the majority of industrial technologies programs to consolidate to a single location, creating an advanced manufacturing center, improving student experience and allowing for dedicated space for customized training. The new building will now house our Energy Conservation department which will allow for a greater connection between our sustainability practices and program curriculum. In addition, we will house fourteen programs under one roof to encourage collaboration within the various career clusters and cross program projects. They were previously spread over six locations on campus. The facility will become a “living laboratory” for students by incorporating the building technology into curriculum and allowing students to learn from a LEED Platinum certified facility which is the highest rating level of major remodeling projects. The former Applied Technology Center was stripped and gutted during summer 2014. Expected occupancy is January 2016 with construction completion December 2016.

3. Referendum-Kumm Center Remodel: This project will appear in two budget cycles. Total projected budget $10.1 million. Built in 1970, it has seen significant deferred maintenance and updates since its construction. Remodeling will allow for: addressing 40 years of deferred maintenance; focus on science and health renovation and expansion of labs to meet growing healthcare workforce needs; reconfiguring of space to allow for increased utilization without expansion of the building; upgrading the fire sprinkler system, lighting, safety, and security; and increase natural light through the addition of cut-in windows. Construction is anticipated to start January 2016 and target completion is December 2016.

4. Referendum-Horticulture Education Center: This project appears in two budget cycles. Total projected budget is $3.47 million. The new facility on campus will allow access for more programs, including landscape horticulture, culinary, and science; introduce students to both conventional and organic growing practices; replace the leased space; and create partnerships with the Hillview Urban Agriculture Center, Mayo Clinic Health System-Franciscan Healthcare, and the La Crosse Community Foundation. The referendum project began construction late 2014 with a target completion for fall 2015.
5. Referendum-Coleman Center Annex Demolition: Currently, the machine tool, agricultural, and HVACR programs are housed in this one-story building. The building will be demolished to construct parking. The budget for this project is included in the overall Coleman referendum budget. The new footprint will allow for 47 additional parking spaces.

6. Viroqua Regional Location New Footprint: Projected budget $500,000. The footprint will include a lobby and student common space/link to the Viroqua Public Library.

**Remodeling**

1. Viroqua Regional Location Phase 2: Projected budget $1.5 million. The Viroqua facility was acquired in 1993 and is in need of remodeling. The remodel will upgrade the building envelope to correct leaking and create improved classroom and other academic space for students. The front office will be located off the new entry point. Student study areas, restrooms and lounge will be created. Testing room, distance learning and general classroom spaces are being added or upgraded. Mechanical upgrades from phase one will be continued through these areas. Construction is to start summer 2015 with a target completion of spring 2016.

**Capital Improvements**

1. Parking Lot B Renovation (Integrated Technology Center): $400,000
2. Parking Lot B Canopy System with Photo Voltaic Solar Panels -$500,000
3. Viroqua Regional Location Exterior Fit-Out-$700,000
4. Viroqua Regional Location Roof Replacement-$500,000
5. Coleman Roof Replacement -$1.2 million
6. Administrative Center Building Automation Control System-$55,000

**Rentals**

Western’s Vision 2020 comprehensive plan for facility improvements involves significant remodeling and construction in three existing buildings. This has created a need to temporarily relocate some programs until construction is completed. The temporary locations have been assessed by administrators and faculty to assure the continuation of quality learning environment and the availability of student support.

Relocation of the following programs to the designated temporary locations during the estimated timeframes is recommended while facility construction, remodeling, and improvements are under completion:

1. Cleary Building
2. AVS Building
3. Modern Woodworking Building
4. Woods Annex
5. Welding and Apprenticeship Facility
6. Swartz Building
7. Modular Education Center
<table>
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<tr>
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<tbody>
<tr>
<td>Architectural, Building Systems, and Mechanical Design</td>
<td>Coleman</td>
<td>Cleary Building 210 South 7th Street La Crosse WI 54601</td>
<td>May 2015-May 2016</td>
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<tr>
<td>Visual Communications</td>
<td>Coleman</td>
<td>AVS Group 3120 South Avenue La Crosse WI 54601</td>
<td>May 2014-May 2016</td>
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<tr>
<td>Wood Tech Framing</td>
<td>Applied Technology</td>
<td>Modern Woodworking Building 2320 Cunningham Street La Crosse, WI 54601</td>
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<td>Welding Program</td>
<td>Applied Technology</td>
<td>Welding and Apprenticeship Facility 2860 21st Place S. La Crosse, WI 54601</td>
<td>August 2014-September 2016</td>
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<td>Applied Technology</td>
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<td>August 2014-Indefinitely</td>
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<tr>
<td>Academic Excellence and Development Division</td>
<td>Coleman</td>
<td>Swartz Building 120-122-126 Sixth Street S La Crosse, WI 54601</td>
<td>May 2014-December 2015</td>
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<td>General Studies</td>
<td>Coleman</td>
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Other Leased Locations:
8. Sparta GED Center
9. Bottcher Storage Building

**Physical Plant Capital Utility**
A total of $260,000 is projected to keep pace with on-going efforts in the following categories:
1. Security upgrades/card access system: $50,000
2. Security cameras/intrusion detection upgrades: $20,000
3. Campus signage upgrades: $150,000
4. Building automation system upgrades: $40,000

**Planning for Major Projects**
1. Academic Resource Center Remodel: The Academic Resource Center, Math Lab and Writing Lab merged with the Learner Support Center in temporary facilities in the ARC. Planning is underway to identify programming, staffing and facility needs, with a planning deadline of October, 2016. Learner Support Center programming and services changes will also affect the Library and the Assessment Center located on second floor of the ARC, requiring possible remodeling. In addition, a new Veterans Lounge is planned adjacent to a remodeled Veterans Services Office. These changes may necessitate moving the Business Office from second floor. Construction would start the end of Spring Term 2017.

2. Sparta Public Safety Training Center: Move the Paramedic and some EMS programs
from the La Crosse Campus to our Sparta Public Safety Training Center. The Sparta Public Training Center currently houses Western’s associate degree Fire and Criminal Justice programs and the 510 hour (soon to be 720 hour) Law Enforcement Academy twice a year. Currently, we also hold EMT Basic and non-credit EMS courses at the campus. Western’s goal is to house both the diploma and associate degree Paramedic programs and develop an even greater EMS presence at the Public Training Center in the future by further expanding the facilities at the campus.

3. Integrated Technology Center Link: The link is considered as an alternate for this referendum project. It has infrastructure in place for a future café and provides student common space. It would also connect the Integrated Technology Center to our Academic Resource Center and Learner Support Center. The second floor Business Education faculty offices, Learner Support Center, and Library would be in close proximity.

4. Integrated Technology Center 4th Floor Fit-Out: For purposes of the referendum, the Integrated Technology Center has been designed to keep the 4th floor vacant to allow for future needs and demands. The planning for the 4th floor fit-out will determine whether or not the need is there for 2016-17. Possible considerations could be new programs, program expansion, high school academies, etc.

5. Welding and Apprenticeship Facility: The College currently leases the Welding and Apprenticeship Facility from the Western Technical College Foundation. The facility has been the temporary site for our Welding and Apprenticeship programs during the construction of the Integrated Technology Center. The Welding program will begin transitioning into the Integrated Technology Center in the summer of 2016. Increased demand for contract training in trades such as welding may make the purchase of the facility from the Foundation a viable option to meet those demands.
Section 3-Three-Year Project Summary

2016-2017

Acquisition/Building Construction
1. Property Acquisition-La Crosse Campus: $1.5 million
2. Sparta Public Safety Training Center: Move the Paramedic and some EMS programs from the La Crosse campus to our Sparta Training Center: $1.2 million
3. Integrated Technology Center 4th Floor Fit-up: $700,000

Remodeling
1. Academic Resource Center remodel to include the Learner Support Center and Veterans lounge: Projected budget $1.5 million.

Capital Improvements
1. Parking Lot E and F Renovation (Residence Hall/Physical Plant): $600,000
2. Parking Lot H Renovation (Center for Childhood Education): $1.2 million
3. 8th Street Narrowing and Streetscaping (Pine Street-Badger Street): This project appears in two budget cycles. $1.3 million
4. Courtyard Site Work (Integrated Technology Center): $1.4 million
5. Sparta Public Safety Training Center EVOC Track Renovation: $300,000
6. Sparta Public Safety Training Center Parking Lot: Projected budget $300,000. Current parking space is inadequate to meet the demands.
7. Viroqua Regional Location Paving and Landscaping: $450,000
8. Health Science Center building improvements: $500,000

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<td>La Crosse, WI 54601</td>
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**Planning for Major Projects**
1. Tomah Regional Location Property Acquisition: Western’s Tomah Regional Learning Center has continued to increase in the areas of student enrollments and instructional offerings. As a result, the current physical space is at its maximum potential in providing instructional space as well as student space. In order to address the 2020 Vision of increasing student enrollment to 10,000 by 2020 as well as increasing top box satisfaction of our students in providing additional student commons space, exploration of purchasing or leasing additional space in the connected ACT building should be explored.

2. Expansion of CNA Labs Due to Accreditation Requirements (Independence & Tomah): The Department of Health Services (DHS) has increased the equipment and supply requirements for the CNA program lab/classrooms to include 12 students (3 bed minimum) with privacy curtains from ceiling around each bed. To help accommodate an additional bed, Western may have to remove walls around the lab area within the skills classroom.
Section 3-Three-Year Project Summary

2017-2018

Acquisition/Building Construction
1. Property Acquisition-Tomah Regional Location: $1.5 million

Remodeling
1. Sparta Public Safety Training Center in-door firing range: $1 million
2. Center for Childhood Education entrance relocation: $100,000
3. Expansion of CNA labs due to accreditation requirements (Independence & Tomah): $55,000 each

Capital Improvements
1. 8th Street Narrowing and Streetscaping (Badger Street-La Crosse Street): This project appears in two budget cycles. $1.3 million
2. HVAC upgrades to the Administrative Center: $1 million
3. Center for Childhood Education playscape upgrade: $100,000
4. Center for Childhood Education fire sprinkler wet system: $150,000
5. IDL classroom expansion across the District: $25,000
6. A&P lab expansion: $250,000

Rentals
1. Sparta GED Center

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