

District Board Regular Meeting Tuesday, December 16, 2025

WESTERN TECHNICAL COLLEGE ADMINISTRATIVE CENTER 7TH ST N, 4th Floor LA CROSSE, WI 54601

District Board Members:

Ryan Alderson Chet Doering Jim Dillin (member elect) Janie Felton Michelle Greendeer-Rave Kevin Hennessey

Ken Peterson Megan Skarlupka MaryKay Wolf

Budget & Facilities Subcommittee

Rm 405 (Doering, Greendeer-Rave, Hennessey, Peterson)

Policy Subcommittee

Rm 411 (Alderson, Skarlupka, & Wolf)

District Board Regular Meeting | Open Session

Rm 408

2:45 p.m.

2:00 p.m.

3:00 p.m.

District Board Regular Meeting | Closed Session (Immediately following Open Session)

The Board will convene into a closed session, pursuant to Wis. Statutes 19.85 (1) (c) for the purpose of considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility. No action.

District Board | Open Session

(Immediately following Closed Session (if needed to vote))



Scan here to access current and past agendas as well as approved minutes. They can also be found at: https://www.westerntc.edu/board-minutes-and-agendas

Any questions about the meeting should be directed to Mary Leske leskem@westerntc.edu

Western Technical College District Board Meeting Agenda

Tuesday, December 16, 2025

Call to Order

December 16, 2025, meeting of the Western Technical College District Board and all other meetings of this Board are open to the public and in compliance with the state statutes. Notice of the meeting has been sent to the press to make the general public of Wisconsin aware of the meeting's time, place, and agenda. The door is open for any member of the public to attend at the start of every meeting (for transparency).

Mission: Western Technical College provides relevant, high-quality education in a collaborative and sustainable environment that changes the lives of students and grows our communities.

Resolution of Commendation	Action	X
1) Sharon Kramer, Payroll Coordinator, Finance, Operations, & Wrkfc. Dev	lp. Page	5
2) Ron Petersen, Instructor, Electrical Engineering Tech., Academic Affairs	Page	6

Topics:

DISCUSS: FY2024-2025 Financial College Audit - W. Hackbarth, C. Heit, and Wipfli, LLP,

K. Gruber

DISCUSS: Presidential Search - J. Heath & K. Hennessey (Presentation by AGB Team)

INFORM: Legislative Updates - J. Lemon

DISCUSS: Capital Borrowing Plan Discussion - W. Hackbarth

Subcommittee Updates

- 1) Budget & Facilities C. Doering
- 2) Policy M. Skarlupka
- 3) Presidential Search Subcommittee C. Doering

TIFs and TIDs (new information only)

Break

Items to be removed from the consent agenda

Approve Consent Agenda	Action	X
1) Minutes:		
a) October 21, 2025, Meeting Minutes	Page	7
b) December 2, 2025, Special meeting minutes	Page	8
c) June 17, 2025, Policy Subcommittee Minutes	Page	9

2)	Fina	ncial Reports		
	a) V	endors Över \$2,500 - October & November, 2025	Page	10
	b) C	Capital Projects Reports - October & November, 2025	Page	15
	c) G	ieneral Revenue/Expense Report - Sept, Oct, & Nov, 2025	Page	23
	d) D	Pepartment Budget Summary - Sept, Oct, & Nov, 2025	Page	26
	e) E	nterprise Services Summary - Sept, Oct, & Nov, 2025	Page	32
3)	Poli	cies		
	a) E	0204 Waiting List Policy - Second Reading	Page	44
	b) F	0305 Free Speech and Public Assembly - First Reading	Page	45
4)	Proj	ect Submission and Acceptances FY2025		
	a) 2	026-27 State Grant (formerly General Purpose Revenue) Funds	Page	48
	b) 2	025-2029 Adult Education and Family Literacy Act Grant Program	Page	50
	c) 2	026-2029 U.S. Department of Education Fund for the Improvement of		
	Р	ostsecondary Education - Special Projects Grants Program	Page	51
	d) 2	026-27 Perkins V Strengthening Career and Technical Education		
	fo	or the 21st Century	Page	52
5)	Pers	onnel (Information Only)		
	a)	lires	Page	54
	i)	Alexis Hawkins, Organizational Development Leader, Executive Offic	es	
	ii) Patrick Dayton, Administrative Assistant Physical Plant, Finance, Open	rations, &	
		Wrkfc. Dev.		
	ii	i) Klayton McGough, Custodian/Mail Clerk, Finance, Operations, & Wrk	cfc.	
		Development		
	i۱	y) Leah Miller, Purchasing Agent, Finance, Operations, & Wrkfc. Develo	pment	
	V) Daniel Harrigan, Instructor - Health Science, Academic Affairs		
	V	i) Stephanie Bohlman, Student Equity Initiatives Manager, Student Serv	vices &	
		Engagement		
	vii) Sarah Ellingson, Marketing & PR Manager, Student Services & Engag	ement	
		i) Nicole Wohlrab, Outreach & Admissions Manager, Student Services	& Engagem	ent
	ίx	x) Andrew Marshall, Instructor - Electromechanical, Academic Affairs		
	b) P	romotion, Appointment, Transfers	Page	54
	i)	, <u> </u>	• •	t
	ii		•	
		i) Sydney Guy, Financial Aid Compliance Specialist, Student Services &	: Engageme	nt
) Laura Reutlinger, Instructor - Psychology, Academic Affairs		
	c) R	esignations	Page	55
	i)		s &	
		Engagement		
	ii) Rochelle Hoffman, High School Academy Coordinator/Instructor, Stu	dent Servic	es
		& Engagement		
	ii	i) Grant Mathu, Campus Community Safety Coordinator, Student Servi	ces &	
		Engagement		
	i۱	v) Katie Griffing, Career Services Associate, Student Services & Engage	ment	

Monthly Approvals 1) Kumm Center Student Union Remodel 56 Page 2) Public Safety Training Facility Simulation City and Driving Track **Expansion Project** Page 57 3) New Program: Surgical Technologist Registered Apprenticeship Page 58 4) New Program: Data Analyst Registered Apprenticeship Page 59 5) New Program Concept Review: Nature Based Early Childhood Education - Advanced Technical Certificate Page 60 6) New Program Concept Approval: ASS Landscape Horticulture Entrepreneurship Page 61 **Roll Call Roll Call Approve:** X 1) Adopt 2024-2025 Financial Audit Report 62 Page 2) Adopt 2026 Capital Borrowing Plan Page 63 3) Approval of the AGB Proposal for Services, including the Sourcing, Recruitment, and Hiring of the Western Technical College President Position. 66 Page

President's Report

- 1) Community and Media Connections
 - Ashley Workforce Visit
- 2) Current & Future Priorities
 - o Strategic Plan T. Dryden
- 3) Engagement Survey John
- 4) Spirit Shop
- 5) A look ahead at the February agenda

District Board Chairperson's Report

- 1) Board Business | Updates
- 2) Presidential Search Update
- 3) Board Events
- 4) Plus Delta Feedback

Closed Session (Immediately following Open Session)

Action X

The Board will convene into a closed session, pursuant to Wis. Statutes 19.85 (1) (c) for the purpose of considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility. No action.

Open Session (Immediately following Closed Session (if needed to vote))

Adjournment Action X



Western Technical College

Resolution of Commendation to Sharon Kramer

Whereas, Sharon Kramer, Payroll Coordinator, will retire from Western Technical College on December 16, after 26 years of loyal and dedicated service to the students, staff, and the District Board of the Western Technical College District; and

Whereas, Sharon brought exceptional accuracy, responsiveness, and professionalism to the complex work of payroll, ensuring precision in the stewardship of College resources and confidence among the employees she served; and

Wheteas, Sharon supported colleagues with clarity and care—double-checking calculations, explaining the "why" behind processes, and helping others correct errors with patience and good humor; and

Whereas, Sharon, known for her speed and efficiency, usually responded to emails before her colleagues had moved on to their next task, and often posed an entire question in the subject line, a signature habit that became a well-loved team joke; and

Whereas, Sharon's straightforward, no-nonsense approach, combined with her grounded personality and warm humor, earned the respect, trust, and appreciation of coworkers across the College; and

Whereas, Sharon's pride in her work and deep care for her team have contributed to Western's culture of first-choice service; therefore, be it

Resolved, that the Western Technical College District Board expresses its gratitude and special commendation to Sharon Kramer for her outstanding service, steady leadership, and commitment to excellence; and be it

Resolved, that the Board, Administration, Faculty, Staff, and Students extend their warmest wishes to Sharon for a joyful and well-earned retirement, filled with good travels, new adventures, and a nonexistent inbox.



Roger Stanford, PhD, President/District Director

Lance Bagstad, Chair

Adopted, approved, and recorded by the Western Technical College District Board on December 16, 2025



Western Technical College

Resolution of Commendation to Ron Petersen

Whereas, Ron Petersen, Electromechanical Instructor, will retire from Western Technical College on December 16, after completing 29.33 years of loyal and dedicated service to the students, staff, and the District Board of the Western Technical College District; and

Whereas, Ron set an unmatched standard for preparation and organization, arriving early to ensure that every lab, lesson, and piece of equipment was ready with a level of precision known as "Ron organized"; and

Whereas, Ron championed students with both honesty and care, offering encouragement or accountability as needed, and guiding them with his signature "30,000-foot view" that helped them see the purpose behind their work; and

Whereas, Ron's perfectionism, whether tuning equipment, refining curriculum, or even rewriting Amatrol materials in his spare time, helped shape a program built on clarity, rigor, and real-world skill; and

Whereas, Ron generously supported colleagues by sharing resources, mentorship, and guidance, making sure no new instructor ever started from scratch and strengthening the Electromechanical program for years to come; and

Whereas, Ron continued learning throughout his career, from fixing copy machines to programming robots, and could always be counted on to be present and prepared, famously telling students before a snowstorm that he would be here "whether it snows two inches or twelve"; and

Resolved, that the Western Technical College District Board expresses its sincere appreciation and special commendation to Ron Petersen for his exemplary service and lasting impact on Western's students and programs; and be it

Resolved, that the Board, Administration, Faculty, Staff, and Students extend their warmest wishes to Ron for a healthy, fulfilling, and well-earned retirement—one where the ducks can finally march themselves.



Roger Stanford, PhD, President/District Director

Lance Bagstad, Chair

Adopted, approved, and recorded by the Western Technical College District Board on December 16, 2025

WESTERN TECHNICAL COLLEGE DISTRICT BOARD Minutes of Regular Meeting October 21, 2025

Mr. Hennessey, District Board Chair, called the regular meeting of the Board of Western Technical College District to order at 3:00 p.m. on Tuesday, October 16, 2025, at Western Technical College, Automotive Center, 2721 Larson St, Rm 139, La Crosse, WI. Board members present: R. Alderson, C. Doering III (joined at 3:45 p.m.), J. Felton, M. Greendeer-Rave, K. Hennessey, K. Peterson, M. Skarlupka, M. Wolf, and R. Stanford, President.

Notice of the meeting was posted publicly on October 17, 11:16 a.m., and the agenda was distributed to interested persons, sent to the district's official newspaper (The La Crosse Tribune), and distributed to other news media throughout the district in compliance with Wisconsin Statutes, Sections 19.81-19.98.

Others present were J. Pintz, W. Hackbarth, R. Hopkins, A. Thornton, J. Lemon, C. Heit, J. Heath, M. Poellinger, B. Shane, E. Nesius, L. Wallace, and J. Gamer. (Western employees).

The group started with a tour of the newly remodeled Automotive Center, led by Dean, M. Poellinger.

Hennessey opened nominations for chairperson. Skarlupka nominated Hennessey, seconded by Greendeer-Rave, and asked three times for any other nominations. Motion carried. 6/0/0.

Peterson was nominated by Greendeer-Rave for the position of Vice Chair. Peterson nominated Skarlupka for Vice-Chair, Peterson declined the nomination, and Skarlupka accepted the nomination. Asked three times for other nominations. Motion carried. 6/0/0

Skarlupka assigned as the DBA Designee.

Presentations of the Key Results were presented by W. Hackbarth and B. Shane; a Review of the 2025FY Operating Financial Results by W. Hackbarth and C. Heit; and Referendum Polling information from A. Thornton and J. Lemon. No action taken.

Motion Skarlupka seconded by Alderson that the Board approve the following consent items as presented: 1. Minutes – a. Sept. 16, 2025, District Board Meeting. 2. Financial Reports: a. Vendors over \$50K 2025FY, b. Dept Budget. Sum. 2025FY, c. Enterprise Serv. Summary 2025FY, d. Vendors over \$2,500-Sept 2025; e. Capital Projects-Sept 2025, f. General Rev. Exp. Aug 2025, g. Dept Budget. Sum Aug 2025, h. Enterprise Serv. Summary. Aug. 2025. 3: Policies. a. E0204 Waiting List Program. 4. Project Submission: a. WTCS State Ldrshp. Grant Fun OER Resource Grant, b. WTCS State Grant Funding Apprenticeship. Motion carried. 8/0/0

Monthly Approvals: Motion Greendeer seconded by Skarlupka. Resolution Designating Positions as Assistant Associate, or Deputy District Director for Wisconsin's Code of Ethics for Public Officials and Employees Annual Review of Procurements Report, e. New Program Approval – IT Service Desk Technician Apprenticeship. Motion carried. 8/0/0

Roll Call: Motion Wolf seconded by Greendeer-Rave that the board approve the following item: a. Authorize the Tax Levy for the 2025-26 Budget. b. Approve the Resolution to Adopt Changes to the 2024-25 Budget. Roll Call R. Alderson, Y; C. Doering III, Y; J. Felton, Y; M. Greendeer-Rave, Y; K. Hennessey, Y; K. Peterson, Y; M. Skarlupka, Y; M. Wolf, Y. Motion carried.

President's Report: Open House, Wanek Center – over 1,000 Youth have already gone through the center (400 alone at an 8th-grade event). Chamber event Public Safety Event 10/20, Kevin Dean, - November 13 – Business after 5 La Crosse Chamber. Reminder at Legal Issues Conference - don't text college business on personal devices. Board Appointment on November 10. Kwik Trip CEO visited today.

District Board Chairperson's report: Anything for Delta Plus, please complete the form. Thank you to Megan for taking on the DBA role.

4:26 p.m. Skarlupka and Wolf to move into closed session. Roll Call R. Alderson, Y; C. Doering III, Y; J. Felton, Y; M. Greendeer-Rave, Y; K. Hennessey, Y; K. Peterson, Y; M. Skarlupka, Y; M. Wolf, Y. Motion carried.

512 p.m. Motion Hennessey, seconded by Skarlupka, to move to open session to accept the retirement notification of Dr. Stanford. Greendeer opposed. Motion carried. 7/1/0

5:13 p.m. Motion Alderson seconded Felton to adjourn.

Ken Peterson, Secretary

WESTERN TECHNICAL COLLEGE DISTRICT BOARD Minutes of Special Meeting December 2, 2025

Mr. Hennessey, District Board Chair, called the special meeting of the Board of Western Technical College District to order at 5:06 p.m. on Tuesday, December 02, 2025, at Western Technical College, Administrative Center, 111 7th St, Rm 408, La Crosse, WI. Board members present: R. Alderson, J. Dillin (member-elect/non-voting), C. Doering III, J. Felton, M. Greendeer-Rave (arrived 5:38 pm), K. Hennessey, K. Peterson, M. Skarlupka, M. Wolf.

Notice of the meeting was posted publicly on December 1, 10:45 a.m., and the agenda was distributed to interested persons, sent to the district's official newspaper (The La Crosse Tribune), and distributed to other news media throughout the district in compliance with Wisconsin Statutes, Sections 19.81-19.98.

Motion Alderson seconded by Wolf to approve the November 18, 2025, minutes. Motion carried. 7/0/0.

Motion by Doeing and seconded by Peterson to go into closed session 5:07 pm Roll Call R. Alderson, Y; C. Doering III, Y; J. Felton, Y; M. Greendeer-Rave, A; K. Hennessey, Y; K. Peterson, Y; M. Skarlupka, Y; M. Wolf, Y. Motion carried.

5:45 p.m. Motion by Wolf, seconded by Doering, to move into open session. 8/0/0.

Motion by Skarlupka and seconded by Greendeer-Rave to start the process to have HR pursue AGB Search to assist in the process of hiring a new college president. Motion carried. 8/0/0.

5:48 p.m. Motion by Peterson and seconded by Doering to adjourn. Motion carried. 8/0/0.

Western Technical College District Board Policy Subcommittee Meeting Minutes

Tuesday, June 17, 2025, 2:15 p.m. Admin 411, La Crosse, WI 54601

Policy Subcommittee Attendees: L. Bagstad, A. Lawrence (chair), R. Alderson. Excused: M. Skarlupka. Staff members: J. Pintz, D. Campo, J. Roth,

2:15 p.m. Lawrence called the meeting to order.

Bagstad motioned, and Lawrence seconded, to approve the March 6, 2025, minutes. 3/0/0, the motion carried.

Bagstad motion, and seconded by Alderson to approve the following as noted:
The following policies were discussed and recommended to move to be approved by the full board, at the June 17, 2025 meeting. Voted: 3/0/0, motion carriea)
E0204 Waiting Lists
E0716 Hazing Prevention and Response
A0119p Policy Development, Review, Revision, Suspension, and
Termination

The next meeting date has not been determined.

2:44 adjourned JLP



Western Technical College Vendor Payments Exceeding \$2,500 October 31, 2025

Vendor	Amount	Check #
4IMPRINT INC		
	3,156.26	E0005942
A Book Company LLC ACCRUENT LLC	63,004.13	5006397 E0005888
ALLIUM SOLUTIONS LLC	7,001.25 3,570.00	E0005784
ALLIUM SOLUTIONS LLC		E0005764 E0006015
AMAZON MKTPL	4,887.50	PCARD
AMERICAN GOVERNMENT SERVICES	3,046.02	E0005891
AMERICAN GOVERNIMENT SERVICES AMERICAN HERITAGE LIFE INSURANCE	44,000.00 4,135.68	5006307
Anatomical Worldwide LLC	16,614.00	5006308
ARTHUR J GALLAGHER CO	3,919.50	5006308
AUTO TOY TRADER LLC	7,950.00	5006355
BAN-KOE COMPANIES INC	5,705.79	E0005786
Bernie J. Buchner, Inc.	3,605.00	E0006016
Bertelson Brothers, Inc.	5,108.40	5006356
BioMed Investment Group, LLC	8,505.00	E0005947
BOUND TREE MEDICAL LLC	9,215.55	E0005949
CARAHSOFT TECHNOLOGY	140,473.00	E0005952
Cary Specialized Services, Inc	4,313.77	E0005842
Cary Specialized Services, Inc	7,502.50	E0005897
Charter Communications Holding	4,759.47	E0005898
CITY LA CROSSE	28,826.00	5006268
Coakley Brothers Company	109,094.72	E0005788
CONEQUIP PARTS EQUIPMENT LLC	10,350.00	E0005899
DALCO ENTERPRISES	2,767.43	PCARD
DALCO ENTERPRISES	3,296.40	PCARD
Dell Marketing LP	25,039.52	E0005954
DELTA DENTAL	5,914.13	9001004
DELTA DENTAL	6,199.80	9001008
DELTA DENTAL	7,241.20	9001016
DELTA DENTAL	7,786.30	9001019
DELTA DENTAL	8,349.02	9000996
DELUCA HARTMAN CONSTRUCTION	5,318.00	5006366
DigiCopy, Inc.	3,761.86	E0005845
ELSEVIER INC	27,753.92	E0005791
EPA AUDIO VISUAL INC	7,458.75	E0005902
Flywire Global Corp	85,500.00	9000997
FOWLER HAMMER INC	342,836.95	E0005958
FRENCHVILLE TRAILER SALES LLC	9,485.00	E0005905
GDLD, Inc.	3,222.13	E0005959
Graphic House, Inc.	34,996.32	E0005960
GREAT RIVERS UNITED WAY	11,191.16	5006322
GREAT WEST RETIREMENT WIRE	39,358.94	9001009
GREAT WEST RETIREMENT WIRE	39,541.24	9000999
HARTERS TRASH RECYCLING INC	6,635.55	5006324
Hartland Lubricants & Chemical	2,532.71	E0005909
HILLYARD	2,636.20	5006327
HILLYARD INC HUTCHINSON	2,565.77	PCARD
HSR ASSOCIATES INC	31,323.28	E0005961
HU-FRIEDY MFG CO LLC	7,198.03	5006408
IDENTITY WORKS	11,519.01	E0005795
IRS - FICAFEDERAL WITHHOLDING	27,815.86	9001000
IRS - FICAFEDERAL WITHHOLDING	28,135.10	9001021
IRS - FICAFEDERAL WITHHOLDING	343,126.30	9001010
IRS - FICAFEDERAL WITHHOLDING	349,376.61	9001030
	10	D

Vendor	Amount	Check #
J & K of La Crosse, Inc	11,647.85	E0005963
J F AHERN	3,519.80	E0005796
Jackson & Associates LLC	34,611.16	E0005965
KONE INC	3,765.00	E0005967
Kreibich Landscaping	13,928.57	E0005968
La Crosse County Treasurer	5,000.00	5006363
LA CROSSE MEDICAL HEALTH SCIENCE	5,527.00	5006374
LAB MIDWEST LLC	27,344.00	E0005797
LAKESHORE TECHNICAL COLLEGE	29,967.00	5006250
Legend Services Inc.	6,056.65	E0006028
MADISON NATIONAL LIFE INSURANCE	5,345.86	5006412
Market & Johnson, Inc.	2,666.00	E0005798
Market & Johnson, Inc.	455,319.07	E0005970
MCKESSON MEDICAL-SURGICAL	5,714.76	5006377
MID-STATE TECHNICAL COLLEGE	14,635.20	E0005799
MOHAWK LIFTS LLC	84,231.42	E0005971
Neighborhood Family Clinics	18,383.00	E0005855
Neighborhood Family Clinics Nicole M Schmit	21,371.00	E0005972
	5,474.00	E0005780 5006254
Northwood Technical College ONEBRIDGE BENEFITS INC	5,424.85 18,001.90	9001024
ONEBRIDGE BENEFITS INC	18,210.24	9001024
P & T Electric, Inc	3,085.71	E0006030
P & T Electric, Inc	90,749.00	E0005973
PEPSI-COLA BOTTLING LA CROSSE	2,791.24	E0005857
Performance Food Group, Inc.	3,045.78	5006342
Performance Food Group, Inc.	6,977.93	5006381
Performance Food Group, Inc.	11,485.06	5006294
Philliber Research Associates	4,355.63	5006417
PISCHKE MOTORS LA CROSSE INC	24,496.50	5006425
Plunkett's Pest Control, Inc.	2,566.71	E0005975
POMPS TIRE 018	2,541.32	PCARD
PRO-TEC DESIGN INC	11,463.58	E0005976
REALITYWORKS INC	7,618.65	E0005977
REINDL PRINTING INC	7,749.18	E0005858
REINDL PRINTING INC	10,830.00	E0005979
Riteway Bus Service, Inc.	3,199.36	E0005802
RUFFALO NOEL LEVITZ LLC	4,725.00	E0006033
SCHOOL PERCEPTIONS LLC	3,690.00	5006418
Securian Financial Group, Inc.	21,176.91	E0005916
Service Express, LLC	6,540.00 536,691.19	E0005978
SIKICH LLP SIMPLILEARN	3,000.00	9001002 PCARD
Smart Automation Certification	2,625.00	E0005983
Sonocent LLC	7,715.00	E0005905
SYSCO BARABOO LLC	2,863.05	E0005863
SYSCO BARABOO LLC	3,000.21	E0005922
SYSCO BARABOO LLC	3,631.71	E0005985
System 2/90, Inc.	4,972.03	E0005923
Terry M. Iverson C/O Champion	4,350.00	E0005962
Tri State Business Machines	2,783.13	E0005925
U S BANK	83,910.42	9001025
ULINE	6,770.23	5006302
US OMNI TSACG COMPLIANCE SERVI	14,315.00	9001014
US OMNI TSACG COMPLIANCE SERVI	14,415.00	9001026
UW STOUT	2,910.00	5006259
VENDI ADVERTISING LLC	4,950.00	E0005865
VENDI ADVERTISING LLC	23,594.00	E0005929
WAUKESHA COUNTY TECHNICAL COLLEGE	18,913.22	E0005990

<u>Vendor</u>	Amount	Check #
Western Foundation	3,848.93	E0005867
WISCTF	3,243.35	5006261
WISCTF	3,243.35	5006351
WIESER BROTHERS GENERAL CONTRACTOR	1,139,549.49	E0005992
Williams Landscaping	3,362.50	5006389
Winona Heating & Ventilating	128,467.50	5006390
WISCONSIN DEPARTMENT REVENUE	7,638.09	9001007
WISCONSIN DEPARTMENT REVENUE	66,082.44	9001015
WISCONSIN DEPARTMENT REVENUE	66,221.03	9001031
Wisconsin Library Services Inc	31,151.51	E0005994
WISCONSIN RETIREMENT SYSTEM	416,008.34	9001028
Wisconsin Technical College System	2,681.00	5006393
Wisconsin Technical College System	13,928.97	5006352
WORKED CONSULTING LLC	11,980.00	E0006043
Xcel Energy	76,154.96	5006380
YWCA La Crosse, Inc.	16,481.20	E0005995
ZIEGLERS LANDSCAPE BY DESIGN	15,500.00	E0005996



Western Technical College Vendor Payments Exceeding \$2,500 November 30, 2025

Vendor	Amount	Check #
A Book Company LLC	13,601.95	5006426
A Book Company LLC	16,779.74	5006565
Advanced Electric Equipment	5,812.93	E0006119
ALLIUM SOLUTIONS LLC	5,610.00	E0006150
Amber James	4,860.00	E0006056
AMERICAN ASSOCIATION COMMUNITY	6,366.00	5006525
AMERICAN HEART SHOPCPR	2,719.01	PCARD
AMERICAN HERITAGE LIFE INSURANCE	4,210.84	5006566
ANTHOLOGY INC NY	12,283.70	5006472
APTE CAPTE	5,085.00	E0006102
B&H Photo-Video	9,067.44	E0006151
Benedict Refrigeration Service	3,183.95	E0006059
Benedict Refrigeration Service	6,510.00	E0006153
Bernie J. Buchner, Inc.	4,982.62	E0006060
Bernie J. Buchner, Inc.	10,667.82	E0006154
Bertelson Brothers, Inc.	4,861.04	E0006106
CAHIIM	3,800.00	E0006160
CDW GOVT	2,829.36	PCARD
CHAOS SOFTWARE INC	5,200.00	E0006156
Charter Communications Holding	4,759.47	E0006157
Chippewa Valley Technical College	7,928.81	5006571
Chippewa Valley Technical College	58,508.00	5006528
CITY LA CROSSE	2,623.50	5006431
CITY LA CROSSE	14,437.21	5006529
COMMISSION ON ACCREDITATION	3,075.00	5006531
CONVERGEONE INC	4,495.00	E0006066
Custom Commuications, Inc	9,836.85	5006534
DAHL AUTOMOTIVE LA CROSSE	8,843.50	5006436
DELTA DENTAL	7,774.30	9001047
DELTA DENTAL	7,973.40	9001038
DELTA DENTAL	8,031.73	9001051
DELTA DENTAL	8,156.12	9001032
DELUCA HARTMAN CONSTRUCTION	4,034.71	5006573
DigiCopy, Inc.	3,417.63	E0006111
Districts Mutual Insurance	5,912.00	E0006216
Districts Mutual Insurance	50,000.00	5006535
EPA AUDIO VISUAL INC	14,849.07	E0006161
EWALD MOTORS OCONOMOWOC LLC	52,922.50	5006480
FIRST TECHNOLOGIES INC	3,054.22	E0006115
Graphic House, Inc.	18,578.81	E0006165
GREAT RIVERS UNITED WAY	10,058.15	5006540
GREAT WEST RETIREMENT WIRE	38,749.36	9001048
GREAT WEST RETIREMENT WIRE	39,358.56	9001033
GUNSLICK TRAP CLUB INC	3,204.00	5006483
HARTERS TRASH RECYCLING INC	6,563.25	5006485
HIGHER EDUCATION DATA SHARING	2,950.00	5006581
HILTON CAPITAL	2,599.11	PCARD
HSR ASSOCIATES INC	42,969.05	E0006167
INSTITUTE FOR FUTURE	37,500.00	E0006117
IRS - FICAFEDERAL WITHHOLDING	25,749.96	9001053
IRS - FICAFEDERAL WITHHOLDING	31,498.06	9001039
IRS - FICAFEDERAL WITHHOLDING	353,510.93	9001059
IRS - FICAFEDERAL WITHHOLDING	360,921.77	9001042
J & K of La Crosse, Inc	11,775.00	E0006118
JFTCO Inc	3,449.41	5006492

3,449.41 5006492 December 16, 2025

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Vendor	Amount	Check #
KMS CLEANING FOR YOU LLC	3,087.50	E0006120
KONE INC	3,765.00	E0006169
Kreibich Landscaping	13,928.57	E0006170
LA CROSSE MEDICAL HEALTH SCIENCE CONSO	5,527.00	5006448
LA CROSSE MEDICAL HEALTH SCIENCE CONSO	5,527.00	5006584
MacQueen Equipment	55,112.60	E0006172
MADISON NATIONAL LIFE INSURANCE	5,395.97	5006586
Market & Johnson, Inc.	10,575.72	E0006225
Market & Johnson, Inc.	430,929.49	E0006173
MCKESSON MEDICAL-SURGICAL GOVT	45,432.95	5006546
MID-STATE TECHNICAL COLLEGE	7,496.37	E0006174
MORAINE PARK TECHNICAL COLLEGE	12,015.80	5006549
MOTOMAN	3,280.00	PCARD
NAPA Auto Parts	2,817.89	5006441
NAPA Auto Parts	3,235.82	5006481
Northwood Technical College Northwood Technical College	4,879.11 14,405.52	5006551 5006589
ONEBRIDGE BENEFITS INC	14,000.00	9001035
ONEBRIDGE BENEFITS INC	18,136.07	9001060
ONEBRIDGE BENEFITS INC	18,198.57	9001043
P & T Electric, Inc	4,895.66	E0006080
P & T Electric, Inc	6,341.35	E0006178
PEPSI-COLA BOTTLING LA CROSSE	2,672.25	E0006230
PEPSI-COLA BOTTLING LA CROSSE	5,111.11	E0006081
Performance Food Group, Inc.	2,687.69	5006590
Performance Food Group, Inc.	6,785.03	5006453
Performance Food Group, Inc.	11,029.57	5006552
Riteway Bus Service, Inc.	4,605.98	E0006124
SCHINDLER ELEVATOR	4,876.30	5006458
SCHOOL PERCEPTIONS LLC	4,195.42	5006593
Securian Financial Group, Inc.	21,189.36	E0006227
Sign Pro of La Crosse	2,770.00	E0006163
SIKICH LLP	543,004.96	9001036
SYSCO BARABOO LLC	2,894.15	E0006235
SYSCO BARABOO LLC SYSCO BARABOO LLC	2,912.64	E0006182
TOUCHNET INFORMATION SYSTEMS	3,193.34 57,904.00	E0006127 E0006184
Tri State Business Machines	7,652.31	E0006185
U S BANK	83,910.42	9001055
UNIVERSITY WISCONSIN-LA CROSSE	47,195.00	5006597
US OMNI TSACG COMPLIANCE SERV	14,417.00	9001061
US OMNI TSACG COMPLIANCE SERV	14,567.00	9001044
VALIDITY INC	44,367.52	E0006187
VENDI ADVERTISING LLC	5,071.50	E0006189
VENDI ADVERTISING LLC	62,001.38	E0006241
Western Foundation	4,287.90	E0006089
Western Foundation	48,400.00	E0006243
WISCTF	3,270.85	5006469
Williams Landscaping	3,362.50	5006561
WIN, LLC	2,845.00	E0006194
Winona Heating & Ventilating Co	5,290.00	E0006244
Winona Nursery Inc	3,474.00	E0006134
WISCONSIN DEPARTMENT DEVENUE	29,830.00	E0006197
WISCONSIN DEPARTMENT REVENUE	5,854.67	9001050
WISCONSIN DEPARTMENT REVENUE WISCONSIN DEPARTMENT REVENUE	67,070.08 70,057.65	9001041 9001062
WISCONSIN DEPARTMENT REVENUE WISCONSIN HIGHER EDUCATIONAL	20,752.00	5006603
WISCONSIN THEFTEN EDUCATIONAL WISCONSIN RETIREMENT SYSTEM	420,084.74	9001063
WORKFORCE CONNECT LLC	19,995.00	E0006090
	10,000.00	_5555555

		Capital Proj	pital Projects Report-Current Projects	-Current P	rojects					
		As of 10/31/2025	/2025							
Project Name	Debt Issue	Actual Amount Borrowed	Amount Transferred	Proposed Transfers	Donations / Other Revenue	Future Borrowings	Total Revenue	Actual Expenditures to Date	Total Estimated Future Costs	(Over) / Under
Remodeling & Site Improvements										
Sparta-Additional Parking (20 spaces)	2024B-Reserve	1	100,000.00	1	1	•	100,000.00	87,536.00	12,464.00	•
Wanek Center of Innovation-Elevator-North End	2024A&2025A	220,000.00		•	•		220,000.00	194,765.70	25,234.30	
Wanek Center of Innovation-Alt #6-HVAC	2024A/2025A&Donor Fu	665,000.00	128.00		77,372.00	•	742,500.00	734,228.53	18,921.98	(10,650.51)
Wanek Center of Innovation-Restrooms	2024A	295,000.00	(108,000.00)	•		•	187,000.00	165,728.96	21,271.04	'
Wanek Ctr of Innovation-Base Bid-Interior Renovations	Donor Funded	•	-	-	2,639,040.96	-	2,639,040.96	2,717,335.46	68,546.44	(146,840.94)
Wanek Ctr of Innovation-Alt #1-Exterior Upgrades	Donor Funded	-	-	-	466,400.00		466,400.00	442,684.87	23,715.13	•
Wanek Ctr of Innovation-Alt #3-Roofing (South&North Towers)	Donor Funded	•			482,900.00		482,900.00	427,970.67	54,929.33	
Wanek Ctr of Innovation-Alt 7A-Exterior Bldg Signage & electrica					158,400.00		158,400.00	139,026.49	19,373.51	•
Wanek Center of Innovation-Alt 7B-Monument Sign (LaCrosse&β Donor Funded	I				5,030.00		5,030.00	713.23	4,316.77	
Wanek Ctr of Innovation-Alt 7C-Monument Sign (Badger&8th St)	Donor Funded		,		57,970.00		57,970.00	51,375.98	6,594.02	
Wanek Ctr of Innovation-Alt 7D-Interior Signage					126,500.00	•	126,500.00	112,110.77	14,389.23	
Wanek Ctr of Innovation-Alt B1-Addl Electrical Panel Replacemel 2025A	a 2025A	75.000.00	900.00				75,900.00	62.318.95	13,581.05	
Wanek Ctr of Innovation-Alt-HVAC Controls (not part of bid-WHV 2025A	V 2025A	85.000.00	(1.400.00)				83,600.00	71.865.00	11,735.00	
Wanek Ctr of Innovation-Alt #4-BIS Suite Renovations	2025A	00.000,09	6,460.00				66,460.00	74,978.20	1,932.28	(10,450.48)
Wanek Ctr of Innovation-A&E Fees	Donor&2025A	100,000.00	109,412.00		321,646.00	•	531,058.00	532,542.37	7,841.63	(9,326.00)
Student Success Center-Remodel-Summer 2025	2025D	1,500,000.00		(100,000.00)			1,400,000.00	1,008,554.01	391,445.99	•
Student Success Center-Chiller-Summer 2025	2025F &Rsrv	75,000.00	75,000.00				150,000.00		150,000.00	•
Student Success Center-Graphics-Summer 2025	2025B	15,000.00				•	15,000.00	26,631.00		(11,631.00)
Automotive Technology Ctr-Remodel	2025B&Rsrv&TBD	1,300,000.00	225,000.00	100,000.00	-		1,625,000.00	1,424,461.29	280,418.35	(79,879.64)
Automotive Technology Ctr-Exterior	2025C	1,500,000.00	-	-	-	-	1,500,000.00	1,204,545.52	303,430.37	(7,975.89)
Automotive Technology Ctr-HVAC	2025E&2025F&TBD	1,150,000.00	•			150,000.00	1,300,000.00	1,160,758.80	167,342.12	(28,100.92)
Automotive Technology Ctr-Roof	2025E	500,000.00	50,000.00	•	•	•	550,000.00	533,529.00	17,779.00	(1,308.00)
Automotive Technology Ctr-Graphics	2025F	15,000.00				•	15,000.00		15,000.00	
_	2025F	85,000.00	,		,		85,000.00	56,566.91	29,169.55	(736.46)
Lunda Center-HVAC	2025F	800,000.00	00.000.00				860,000.00	565,095.88	294,904.12	•
Lunda Center-Carpeting	2025F	70,000.00		(20,130.00)			49,870.00	49,870.00		•
Lunda Center-Roofing	2025F	200,000.00	(25,000.00)				175,000.00	136,800.00	38,200.00	•
La Crosse Medical Health Science Ctr-future projects	None-Trf		47,011.53				47,011.53		47,011.53	
ADA Accommodations-Remodeling	None-Trf			40,000.00		- 000 047	40,000.00		40,000.00	•
Porting 1 of Improvious 1 of Const. 8 Vizzano	borrow in 2026	•	•	•	•	130,000.00	130,000.00	•	130,000.00	•
Parking Lot Improvements-La Closse & Viloqua Parking Lot Improvements-Auto Technology Center	borrow in 2026					250,000,000	250,000,000		250 000 00	
Parking Lot Improvements-Lot K	borrow in 2026	•				350,000.00	350,000.00		350,000,00	
Integrated Tech Ctr Cooling Project-Summer 2026	borrow in 2026					250,000.00	250,000.00		250,000.00	,
Res Hall Remodeling	borrow in 2026		-	-	-	1,800,000.00	1,800,000.00	29,190.80	1,770,809.20	
Kumm Ctr-Student Union/SPACE	borrow in 2026				•	1,000,000.00	1,000,000.00	4,040.55	995,959.45	•
Kumm Ctr-Food Service Cooling Project	borrow in 2026			•	•	550,000.00	550,000.00	•	550,000.00	•
Sparta Sim City-Alt1-Water Srv	borrow in 2026	•				114,000.00	114,000.00		114,000.00	
	borrow In 2026					230,000.00	230,000.00		230,000.00	
	borrow in 2026					610,000.00	610,000.00		610,000.00	
	borrow in 2026	•				60,000.00	00.000.00		00.000.09	
(CZ6950-Graphics-Collegewide-FY26	2025F	25,000.00					25,000.00	3,222.13	21,777.87	
	2025E	50,000.00		12,000.00			62,000.00		62,000.00	
Exterior Signage-r 120 Decises Observed Demodeling & Site Improvements	2023F	30,000.00	- 480 507 44	(31 870 00)			30,000.00		20,000,00	- 448 637 44
	C ₂	8 815 000 00	1 020 018 97	(00.070,10)	4 335 258 96	5 614 000 00	19 784 277 93	12 018 447 07	7 624 093 26	141 737 60
		0,000,000	10:010:020:1	ı	2,000,000,0	00:00:00	FY25 Interest	5,11,010,11	03:000,1-20,1	20:10:11
							\$228.000			

		Western Tec	stern Technical College	ege						
		Capital Proj	pital Projects Report-Current Projects	-Current P	rojects					
		As of 10/31/2025	2025							
Project Name	Debt Issue	Actual Amount Borrowed	Amount Transferred	Proposed Transfers	Donations / Other Revenue	Future Borrowings	Total Revenue	Actual Expenditures to Date	Total Estimated Future Costs	(Over) / Under
I and and Mont Constitution										
La Crosse Property Acquisitions/Footprint-FY24	2024A	50.000.00	152.122.94				202.122.94	157.887.35	44.235.59	
Wanek Ctr of Innovation-Alt #2-Additions-South&North Towers	Donor Funded				832,700.00	٠	832,700.00	749,042.88	83,657.12	
Automotive Technology Center-Addition	2025B	1,250,000.00	,		125,000.00		1,375,000.00	1,209,630.29	165,369.71	•
Sparta-Simulation City	borrow in 2026					1,500,000.00	1,500,000.00		1,500,000.00	
Mauston Property-Sale of Land Total Land and New Construction	None	1.300.000.00	(25,000.00)		25,000.00	1.500.000.00	3.909.822.94	2.116.560.52	1.793.262.42	
Equipment Projects										
Wanek Ctr of Innovation-IT Equip/Furnishings/Graphics										
5842-IT Equipment	2024A	388,000.00					388,000.00	397,931.77		(9,931.77)
5843-Furnishings	2024A	300,000.00			38,021.00		338,021.00	352,389.68	•	(14,368.68)
5844-Graphics	2024A	12,000.00	•		,	-	12,000.00	740.96	12,908.39	(1,649.35)
Total Wanek Ctr of Innovation-IT Equip/Furnishings/Graphics		700,000.00			38,021.00	•	738,021.00	751,062.41	12,908.39	(25,949.80)
:										
Wanek Ctr of Innovation-Instructional Equipment										
5845-Instructional Equipment	2024A& 2025A& Donor	1,250,000.00			1,016,496.00		2,266,496.00	2,197,496.57	68,999.43	•
Total Wanek Ctr of Innovation-Instructional Equipment		1,250,000.00			1,016,496.00		2,266,496.00	2,197,496.57	68,999.43	
Student Success Ctr-IT Equipment and Furnishings										
5842-IT Equipment	2025B	50,000.00		(15,000.00)			35,000.00	4,462.50	30,537.50	
5843-Furnishings	2025B & 2025C	300,000.00	100,000.00	15,000.00			415,000.00	407,233.46	7,766.54	
Total Student Success Ctr-IT Equipment and Furnishings		350,000.00	100,000.00				450,000.00	411,695.96	38,304.04	
Automotive Tech Ctr-IT Equip/Furnishing/Instructional Equipment	ment									
5842-IT Equipment	2025B&2025C	195,000.00		(42,100.00)			152,900.00	70,512.45	82,387.55	
	2025B	50,000.00	15,000.00	42,100.00	30,000.00		137,100.00	130,720.29	6,379.71	•
5845-Instructional Equipment	2025B&2025C&Resv	200,000.00	100,000.00		-		300,000.00	143,158.37	156,841.63	
Automotive Tech Ctr-IT Equip/Furnishing/Instructional Equipment	ment	445,000.00	115,000.00		30,000.00		590,000.00	344,391.11	245,608.89	
Residence Hall Ranges										
5844-Non-Instructional Equipment	2025B	50,000.00		-	-		50,000.00	42,770.29	7,229.71	•
Total Residence Hall Ranges		50,000.00		•			50,000.00	42,770.29	7,229.71	•
I unde Conter-IT Equipment Benjacment										
5842-IT Equipment	2025B&Trf	300,000.00	110,000.00				410,000.00	413,980.85		(3,980.85)
Total Lunda Center-IT Equipment Replacement		300,000.00	110,000.00				410,000.00	413,980.85		(3,980.85)
ADA Accomodations-rutilitate & Equipment 5842/5843/5844.IT Equipment Figuritine & Other Equipment None-Transfer	None-Transfer			10 000 00			10 000 00		10 000 00	
↑ Total ADA Accomodations-Furniture & Equipment				10,000.00			10,000.00		10,000.00	

		Western Technical College	chnical Col	ege						
		Capital Projects Report-Current Projects	ects Repor	t-Current P	rojects					
		As of 10/31/2025	2025							
Project Name	Debt Issue	Actual Amount Borrowed	Amount Transferred	Proposed Transfers	Donations / Other Revenue	Future Borrowings	Total Revenue	Actual Expenditures to Date	Total Estimated Future Costs	(Over) / Under
Minor Furnishings & Equipment-FY26										
5842-IT Equipment	2025B	10,000.00			,		10,000.00	,	10,000.00	
5843-Furnishings	2025B	40,000.00					40,000.00		40,000.00	•
Total Minor Furnishings & Equipment-FY26		50,000.00				i	50,000.00		50,000.00	i
Security Equipment-FY26										
5842-IT Equipment (Cameras)	2025B	20,000.00					20,000.00		20,000.00	
Total Security Equipment-FY26		20,000.00	•	-	•	-	20,000.00	•	20,000.00	
Project Closing Account-Equipment										
5842/5843/5844-IT Equip, Furnishings, Graphics, Non-Instr Equ N/A	N/A		292,453.25	(10,000.00)	•	•	282,453.25	•		282,453.25
Total Project Closing Account-Equipment		•	292,453.25	(10,000.00)	•	•	282,453.25	-	•	282,453.25
							FY25 Interest			
							\$75,000			
Total Equipment Projects		3,165,000.00	617,453.25		1,084,517.00		4,866,970.25	4,161,397.19	453,050.46	252,522.60
Total All Current Projects		13,280,000.00	1,764,595.16	•	6,402,475.96	7,114,000.00	28,561,071.12	18,296,404.78	9,870,406.14	394,260.20

	Western Technical College					
	Capital Projects Report-Completed Projects					
	as of 10/31/2025					
Project #	Project Name	Actual Amount Borrowed	Amount Transferred / Revenue Received	Total Revenue for Project	Total Cost of Project	Date Closed
	New Construction, Property, Remodeling & Site Improvements					
C25950	Graphics-College Wide-FY25	25,000.00	(16,309.00)	8,691.00	8,691.00	09/30/2025
C99250	Minor Projects-FY25	50,000.00	(24,537.79)	25,462.21	25,462.21	09/30/2025
Total New	Total New Construction, Property, Remodeling & Site Impr Completed Projects	75,000.00	(40,846.79)	34,153.21	34,153.21	
	Eminmont & Eumichinae					
C24420	Tomah Industrial Lab-Equipment	55.000.00	184.501.39	239,501,39	239.501.39	10/31/2025
C99251	Minor Furnishings & Equipment-FY25	20,000.00	27,806.52	77,806.52	77,806.52	10/31/2025
	Total Equipment & Furnishings Completed Projects	105,000.00	212,307.91	317,307.91	317,307.91	
	Total Completed Projects	180,000.00	171,461.12	351,461.12	351,461.12	

		Western Technical College	chnical Col	ege						
		Capital Proj	tal Projects Report-Current Projects	t-Current P	rojects					
		As of 11/30/2025	2025							
Project Name	Debt Issue	Actual Amount Borrowed	Amount Transferred	Proposed Transfers	Donations / Other Revenue	Future Borrowings	Total Revenue	Actual Expenditures to Date	Total Estimated Future Costs	(Over) / Under
Remodeling & Site Improvements										
Sparta-Additional Parking (20 spaces)	2024B-Reserve		100,000.00	(12,464.00)			87,536.00	87,536.00		
Wanek Center of Innovation-Elevator-North End	2024A&2025A	220,000.00					220,000.00	199,642.00	20,358.00	
Wanek Center of Innovation-Alt #6-HVAC	2024A/2025A&Donor Ft	665,000.00	128.00		77,372.00		742,500.00	734,228.53	18,921.98	(10,650.51)
Wanek Center of Innovation-Restrooms	2024A	295,000.00	(108,000.00)				187,000.00	165,728.96	21,271.04	- 0
Wanek Ctr of Innovation-Base Bid-Interior Renovations	Donor Funded				2,699,015.41		2,699,015.41	2,772,279.91	68,546.44	(141,810.94)
Wanek Ctr of Innovation-Alt #1-Exterior Upgrades	Donor Funded				466,400.00		466,400.00	442,684.87	23,715.13	
Wanek Ctr of Innovation-Alt #3-Roofing (South&North Towers)					482,900.00		482,900.00	427,970.67	54,929.33	
Wanek Cit of Innovation-Alt /A-Exterior Bidg Signage & electrics	Donor Funded				158,400.00		158,400.00	139,739.72	18,000.28	
Wanek Center of Innovation-Alt 7B-Monument Sign (LaCrosse& Donor Funded Wanek Ctr of Innovation-Alt 7C-Monument Sign (Badger&8th St) Donor Funded	Donor Funded Donor Funded				57,970.00		57,970.00	51,375.98	6,594.02	
Wanek Ctr of Innovation-Alt 7D-Interior Signage				13,904.00	126,500.00		140,404.00	126,013.96	14,390.04	
Wanek Ctr of Innovation-Alt B1-Addl Electrical Panel Replaceme 2025A	2025A	75,000.00	900.00			•	75,900.00	62,318.95	13,581.05	
Wanek Ctr of Innovation-Alt-HVAC Controls (not part of bid-WHV	2025A	85,000.00	(1,400.00)		-		83,600.00	71,865.00	11,735.00	
Wanek Ctr of Innovation-Alt #4-BIS Suite Renovations	2025A	60,000.00	6,460.00	(4,278.00)	,	•	62,182.00	78,200.33	1,932.28	(17,950.61)
Wanek Ctr of Innovation-A&E Fees	Donor&2025A	100,000.00	109,412.00		321,646.00		531,058.00	532,542.37	7,841.63	(9,326.00)
Student Success Center-Remodel-Summer 2025	2025D	1,500,000.00	(100,000.00)				1,400,000.00	1,008,554.01	391,445.99	
Student Success Center-Chiller-Summer 2025	2025F &Rsrv	75,000.00	75,000.00				150,000.00		150,000.00	•
Student Success Center-Graphics-Summer 2025	2025B	15,000.00					15,000.00	28,161.38		(13,161.38)
Automotive Technology Ctr-Remodel	2025B&Rsrv&TBD	1,300,000.00	325,000.00				1,625,000.00	1,574,208.93	162,663.41	(111,872.34)
Automotive Technology Ctr-Exterior	2025C	1,500,000.00					1,500,000.00	1,369,839.63	173,496.50	(43,336.13)
Automotive Technology Ctr-HVAC	2025E&2025F&TBD	1,150,000.00				150,000.00	1,300,000.00	1,251,227.00	76,873.92	(28,100.92)
Automotive Lechnology Ctr-Koot	2025E	500,000.00	90,000.00				15,000,00	533,529.00	17,779.00	(1,308.00)
Pac Hall-Casework & Safety Shirtoffe for Stoyee	2023F	85,000,00					85,000.00	76 566 01	20 169 55	(736.46)
Thes I rail-Casework & Galety Structus for Stoves Lunda Center-HVAC	2025F	800.000.00	00.000.09				860.000.00	565.095.88	294.904.12	(04:067)
Lunda Center-Roofina	2025F	200.000.00	(25,000,00)				175.000.00	136.800.00	38,200,00	
La Crosse Medical Health Science Ctr-future projects	None-Trf	1	47,011.53		,	,	47,011.53		47,011.53	-
ADA Accommodations-Remodeling	None-Trf		40,000.00				40,000.00		40,000.00	
Parking Lot Improvements-La Crosse & Viroqua	borrow In 2026					100,000.00	100,000.00		100,000.00	
Parking Lot Improvements-Auto Technology Center	borrow in 2026					250,000.00	250,000.00		250,000.00	
Parking Lot Improvements-Lot K	borrow in 2026					120,000.00	120,000.00		120,000.00	
Res Hall Remodeling-Phase 1 of 2	borrow in 2026					1,400,000.00	1,400,000.00	43,786.20	1,356,213.80	
Res Hall-Exterior Windows-Phase 1 of 2	borrow in 2026					360,000.00	360,000.00	. 00	360,000.00	
Nummin Cul-Student Onlon/SPACE	borrow in 2026					1,000,000.00	00,000,000,1	10,102.20	903,037.00	
Roof Hatches #2-DMI Grant	Grant				23.765.00	- '	23.765.00		23.765.00	
Sparta Sim City-Alt1-Water Srv	borrow in 2026				-	114,000.00	114,000.00	490.10	113,509.90	-
Sparta Sim City-Alt2-Roundabout	borrow in 2026					230,000.00	230,000.00	988.80	229,011.20	
Sparta Sim City-Alt3-Drive Pad	borrow in 2026					610,000.00	610,000.00	1,342.70	608,657.30	1
Sparta Sim City-Alt4-Parking Lot	borrow in 2026		-			60,000.00	00.000,09	257.40	59,742.60	
Graphics-Collegewide-FY26	2025F	25,000.00	-			-	25,000.00		25,000.00	•
Minor Projects-FY26	2025E	50,000.00	12,000.00				62,000.00	25,335.59	36,664.41	
Exterior Signage-FY26	2025F	30,000.00				•	30,000.00		30,000.00	
Project Closing Account-Remodeling & Site Improvments	N/A		448,637.44	2,838.00		-	451,475.44	•		451,475.44
Total Remodeling & Site Improvements		8,745,000.00	1,040,148.97		4,413,968.41	4,474,000.00	18,673,117.38	12,504,472.98	6,095,422.25	73,222.15
							FY25 Interest			
							\$228,000			

		Western Technical College	hnical Coll	ege						
		Capital Proje	tal Projects Report-Current Projects	-Current P	rojects					
		As of 11/30/2025	2025							
Project Name	Debt Issue	Actual Amount Borrowed	Amount Transferred	Proposed Transfers	Donations / Other Revenue	Future Borrowings	Total Revenue	Actual Expenditures to Date	Total Estimated Future Costs	(Over) / Under
I am I have O seed Manual Inches										
Land and New Construction La Crosse Property Acquisitions/Footprint-FY24	2024A	50.000.00	152.122.94				202,122,94	157.887.35	44.235.59	
Wanek Ctr of Innovation-Alt #2-Additions-South&North Towers	Donor Funded				832,700.00		832,700.00	749,042.88	83,657.12	,
Automotive Technology Center-Addition	2025B	1,250,000.00			125,000.00		1,375,000.00	1,235,049.83	139,950.17	
Sparta-Simulation City	borrow in 2026			•	•	1,500,000.00	1,500,000.00	13,206.94	1,486,793.06	
Mauston Property-Sale of Land Total Land and New Construction	None	1,300,000.00	(25,000.00)	. .	25,000.00 982,700.00	1,500,000.00	3,909,822.94	2,155,187.00	1,754,635.94	
Equipment Projects										
Wanek Ctr of Innovation-IT Equip/Furnishings/Graphics										
5842-IT Equipment	2024A	388,000.00					388,000.00	408,779.25		(20,779.25)
5843-Furnishings	2024A	300,000.00		•	38,021.00		338,021.00	352,389.68		(14,368.68)
5844-Graphics	2024A	12,000.00				-	12,000.00	16,183.89		(4,183.89)
Total Wanek Ctr of Innovation-IT Equip/Furnishings/Graphics		700,000.00			38,021.00	•	738,021.00	777,352.82		(39,331.82)
Wanek Ctr of Innovation-Instructional Equipment										
5845-Instructional Equipment	2024A& 2025A& Donor	1,250,000.00			1,016,496.00		2,266,496.00	2,294,393.60		(27,897.60)
Total Wanek Ctr of Innovation-Instructional Equipment		1,250,000.00			1,016,496.00	ı	2,266,496.00	2,294,393.60		(27,897.60)
Student Success Ctr-IT Equipment and Furnishings										
5842-IT Equipment	2025B	20,000.00	(15,000.00)			•	35,000.00	4,462.50	30,537.50	
5843-Furnishings	2025B & 2025C	300,000.00	115,000.00			-	415,000.00	413,903.46	2,990.45	(1,893.91)
Total Student Success Ctr-IT Equipment and Furnishings		350,000.00	100,000.00				450,000.00	418,365.96	33,527.95	(1,893.91)
Automotive Tech Ctr-IT Equip/Furnishing/Instructional Equipment	ment									
5842-IT Equipment	2025B&2025C	195,000.00	(42,100.00)		•	-	152,900.00	70,512.45	82,387.55	•
5843-Furnishings	2025B	50,000.00	57,100.00	•	30,000.00	•	137,100.00	137,007.78	92.22	•
5845-Instructional Equipment	2025B&2025C&Resv	200,000.00	100,000.00	•	•	•	300,000.00	143,158.37	156,841.63	•
Automotive Tech Ctr-IT Equip/Furnishing/Instructional Equipment	ment	445,000.00	115,000.00		30,000.00		590,000.00	350,678.60	239,321.40	
Residence Hall Ranges										
5844-Non-Instructional Equipment	2025B	50,000.00				•	50,000.00	42,770.29	7,229.71	,
Total Residence Hall Ranges		50,000.00			•		50,000.00	42,770.29	7,229.71	
Lunda Center-IT Equipment Replacment										
5842-IT Equipment	2025B&Trf	300,000.00	110,000.00		-	-	410,000.00	413,980.85	-	(3,980.85)
Total Lunda Center-IT Equipment Replacement		300,000.00	110,000.00				410,000.00	413,980.85		(3,980.85)
ADA Accomodations-Furniture & Equipment										
5842/5843/5844-IT Equipment, Furniture & Other Equipment None-Transfer	None-Transfer		10,000.00			-	10,000.00	•	10,000.00	•
Total ADA Accomodations-Furniture & Equipment			10,000.00		•		10,000.00		10,000.00	

		Western Technical College	shnical Coll	ege						
		Capital Projects Report-Current Projects	ects Report	t-Current P	rojects					
		As of 11/30/2025	2025							
Project Name	Debt Issue	Actual Amount Borrowed	Amount Transferred	Proposed Transfers	Donations / Other Revenue	Future Borrowings	Total Revenue	Actual Expenditures to Date	Total Estimated Future Costs	(Over) / Under
Minor Furnishings & Equipment-FY26										
5842-IT Equipment	2025B	10,000.00					10,000.00	•	10,000.00	٠
5843-Furnishings	2025B	40,000.00		•	•	•	40,000.00	•	40,000.00	
Total Minor Furnishings & Equipment-FY26		50,000.00		-	•	•	50,000.00	•	50,000.00	
Security Equipment-FY26										
5842-IT Equipment (Cameras)	2025B	20,000.00	•	-	-		20,000.00	-	20,000.00	
Total Security Equipment-FY26		20,000.00	•	•			20,000.00		20,000.00	
Project Closing Account-Equipment										
5842/5843/5844-IT Equip,Furnishings,Graphics,Non-Instr Equ N/A	N/A		279,614.73	-		•	279,614.73		-	279,614.73
Total Project Closing Account-Equipment		•	279,614.73	•	•	-	279,614.73	•	-	279,614.73
							FY25 Interest			
							\$75,000			
Total Equipment Projects		3,165,000.00	614,614.73	•	1,084,517.00		4,864,131.73	4,297,542.12	360,079.06	206,510.55
Total All Current Projects		13,210,000.00	1,781,886.64	•	6,481,185.41	5,974,000.00	27,447,072.05	18,957,202.10	8,210,137.25	279,732.70

	Western Technical College					
	Capital Projects Report-Completed Projects					
	as of 11/30/2025					
		Actual Amount	Amount Transferred /	Total Revenue	Total Cost of	
Project #	Project Name	Borrowed	Revenue Received	for Project	Project	Date Closed
	New Construction, Property, Remodeling & Site Improvements					
C25610	Lunda Center-Carpeting	70,000.00	(20,130.00)	49,870.00	49,870.00	11/30/2025
C25950	Graphics-College Wide-FY25	25,000.00	(16,309.00)	8,691.00	8,691.00	09/30/2025
C99250	Minor Projects-FY25	50,000.00	(24,537.79)	25,462.21	25,462.21	09/30/2025
Total New	Total New Construction, Property, Remodeling & Site Impr Completed Projects	145,000.00	(60,976.79)	84,023.21	84,023.21	
	Equipment & Furnishings					
C24420	Tomah Industrial Lab-Equipment	55,000.00	184,501.39	239,501.39	239,501.39	10/31/2025
C99251	Minor Furnishings & Equipment-FY25	50,000.00	27,806.52	77,806.52	77,806.52	10/31/2025
	Total Equipment & Furnishings Completed Projects	105,000.00	212,307.91	317,307.91	317,307.91	
	Total Completed Projects	250,000.00	151,331.12	401,331.12	401,331.12	



Western Technical College General Fund/Special Revenue Funds For the Three Months Ending September 30, 2025

	Budget	Encumbrances	Current Month	YTD	% of YTD
	2026	2026	September	2026	to Budget
Revenue					
Local Taxes	12,705,292		0	7,318	0.06%
State Sources	26,088,605		1,168,764	3,490,814	13.38%
Program Fees	11,520,000		(84,753)	7,337,754	63.70%
Material Fees	460,600		(4,937)	266,527	57.87%
Other Student Fees	970,400		87,964	532,405	54.86%
Institutional Sources	6,460,600		493,908	1,273,560	19.71%
Federal Sources	4,156,110		463,439	643,017	15.47%
Total Revenues	62,361,607		2,124,385	13,551,395	21.73%
Expenditures					
Salaries	38,163,614		3,146,531	9,357,545	24.52%
Benefits	12,661,577		987,065	2,954,449	23.33%
Current Expenses	14,040,935	581,079	1,230,932	4,045,026	28.81%
Total Expenditures	64,866,126	581,079	5,364,528	16,357,020	25.22%
Net Revenue (Expenditures)	(2,504,519)	(581,079)	(3,240,143)	(2,805,625)	



Western Technical College General Fund/Special Revenue Funds

For the Four Months Ending October 31, 2025

	Budget	Encumbrances	Current Month	YTD	% of YTD
	2026	2026	October	2026	to Budget
Revenue					
Local Taxes	12,705,292		0	7,318	0.06%
State Sources	26,088,605		1,401,848	4,892,663	18.75%
Program Fees	11,520,000		(76,164)	7,261,590	63.03%
Material Fees	460,600		(2,640)	263,887	57.29%
Other Student Fees	970,400		45,967	578,372	59.60%
Institutional Sources	6,460,600		461,109	1,734,668	26.85%
Federal Sources	4,156,110		171,315	814,332	19.59%
Total Revenues	62,361,607		2,001,435	15,552,830	24.94%
Expenditures					
Salaries	38,163,614		3,211,251	12,568,795	32.93%
Benefits	12,661,577		1,001,615	3,956,065	31.24%
Current Expenses	14,040,935	538,658	1,057,746	5,060,352	36.04%
Total Expenditures	64,866,126	538,658	5,270,612	21,585,212	33.28%
Net Revenue (Expenditures)	(2,504,519)	(538,658)	(3,269,177)	(6,032,382)	



Western Technical College General Fund/Special Revenue Funds

For the Five Months Ending November 30, 2025

	Budget	Encumbrances	Current Month	YTD	% of YTD
	2026	2026	November	2026	to Budget
Revenue					
Local Taxes	12,705,292		60,783	68,102	0.54%
State Sources	26,088,605		932,633	5,825,295	22.33%
Program Fees	11,520,000		3,096,286	10,357,877	89.91%
Material Fees	460,600		152,396	416,283	90.38%
Other Student Fees	970,400		168,350	749,249	77.21%
Institutional Sources	6,460,600		592,564	2,334,411	36.13%
Federal Sources	4,156,110		564,788	1,379,120	33.18%
Total Revenues	62,361,607		5,567,800	21,130,337	33.88%
Expenditures					
Salaries	38,163,614		3,052,154	15,620,949	40.93%
Benefits	12,661,577		1,066,826	5,022,891	39.67%
Current Expenses	14,040,935	392,836	1,041,734	5,956,369	42.42%
Total Expenditures	64,866,126	392,836	5,160,714	26,600,209	41.01%
Net Revenue (Expenditures)	(2,504,519)	(392,836)	407,086	(5,469,872)	



Western Technical College Department Summary Report For the Three Months Ending September 30, 2025

Department	Budget	Encumbrances	Actual	Balance	% Used
District Board/President					
100 - District Board - Stanford, Roger	69,900.00		41,226.06	28,673.94	58.98%
150 - President - Stanford, Roger	555,429.00		149,704.13	405,724.87	26.95%
170 - Foundation and Alumni - Schreiner, Jacquelyn	570,380.00		132,371.73	438,008.27	23.21%
273 - Institutional Effectiveness - Dryden, Tracy	788,399.00		196,947.18	591,451.82	24.98%
430 - Grants Adminstration - Wallace, Liz	387,406.00		95,549.38	291,856.62	24.66%
530 - Human Resources - Heath, John	1,114,331.00		249,701.20	864,629.80	22.41%
535 - Professional Development - Kettner-Sieber, Jackie	332,126.00		50,326.73	281,799.27	15.15%
Total District Board/President	3,817,971.00	0.00	915,826.41	2,902,144.59	23.99%
Academic Affairs 200 - Academics - Hopkins, Rebecca	436,226.00		86,885.39	240 240 61	10.020/
200 - Academics - норкінія, кересса 210 - Business Division - Pearson, Zakee			728,204.10	349,340.61	19.92% 23.24%
· · · · · · · · · · · · · · · · · · ·	3,132,824.00	4 405 00	•	2,404,619.90	
220 - Integrated Technologies Division - Poellinger, Mike	5,904,874.00	4,495.00	1,433,143.62	4,467,235.38	24.35%
228 - BIS Academics (Apprenticeship) - Martin, Angie	576,910.00		134,445.28	442,464.72	23.30%
240 - Health and Public Safety Division - Dean, Kevin	1,053,071.00		256,387.83	796,683.17	24.35%
241 - Nursing - Miller, Chaudette	2,706,559.00		682,805.09	2,023,753.91	25.23%
242 - Allied Health - Jobe, Dean	1,550,334.00	0.007.00	371,434.44	1,178,899.56	23.96%
243 - Public Safety Services - Dean, Kevin	1,996,073.00	2,207.22	511,431.21	1,482,434.57	25.73%
244 - Health Education - Jimenez, Juan	2,260,600.00		503,346.35	1,757,253.65	22.27%
250 - General Studies - Nesius, Elizabeth	4,098,525.00		875,372.48	3,223,152.52	21.36%
270 - Academic Excellence, Educ & Human Srv - Cooksey, Nicole	1,489,599.00	0.700.00	344,475.53	1,145,123.47	23.13%
Total Academic Affairs	25,205,595.00	6,702.22	5,927,931.32	19,270,961.46	23.54%
Student Services and Engagement					
279 - Regional Learning Centers-Operations - Hether, Deb	784,529.00		191,974.86	592,554.14	24.47%
300 - Student Development and Success - Thornton, Amy	275,348.00		61,108.11	214,239.89	22.19%
310 - Learner Support and Transition - Scheler, Drew	4,212,691.00		1,003,045.46	3,209,645.54	23.81%
314 - Enrollment Services - Hether, Deb	221,575.00		54,466.91	167,108.09	24.58%
317 - College Connections - Hether, Deb	928,318.00		177,383.99	750,934.01	19.11%
331 - Counseling and Disability Services - BrandauHynek, Ann	603,538.00		155,137.37	448,400.63	25.70%
334 - College Advising - McCann, Micahmarie	877,997.00		215,627.65	662,369.35	24.56%
335 - Career Services - Janssen, Grace	328,091.00		74,940.79	253,150.21	22.84%
336 - Veteran Services - Helgeson, Jackie	333,677.00		81,803.97	251,873.03	24.52%
341 - Campus Community Safety - Schuster, Chris	558,984.00		144,484.84	414,499.16	25.85%
351 - K-12 Partnerships - Hether, Deb	214,601.00		35,242.67	179,358.33	16.42%
352 - Financial Aid - Grandall, Jerolyn	752,625.00		166,482.80	586,142.20	22.12%
355 - Registrar/SIS - Thomas, Lyndsey	411,995.00		87,506.01	324,488.99	21.24%
410 - Marketing, Communications & Legislative Adv - Lemon, Julie	1,632,025.00	331,731.00	296,618.04	1,003,675.96	38.50%
440 - Welcome Center & Enrollment Systems - Locy, Caitlin	786,680.00	,	185,174.22	601,505.78	23.54%
445 - Student Life, Equity and Engagement - Reyburn, Kari	824,529.00		179,131.37	645,397.63	21.73%
Total Student Services and Engagement	13,747,203.00	331,731.00	3,110,129.06	10,305,342.94	25.04%



Western Technical College Department Summary Report For the Three Months Ending September 30, 2025

Department	Budget	Encumbrances	Actual	Balance	% Used
Finance and Operations					
275 - Institutional Research - Shane, Brianne	366,034.00		85,780.72	280,253.28	23.44%
280 - Business and Industry Services - Martin, Angle	5,805,329.00		1,307,578.67	4,497,750.33	23.44%
500 - Finance and Operations Admin - Hackbarth, Wade	625,902.00		162,257.28	463,644.72	25.92%
502 - Lunda Center - Murphy, Dan	325,100.00		78,166.08	246,933.92	24.04%
504 - Sustainability-Development - Meehan, Casey	164,058.00		37,594.00	126,464.00	22.92%
510 - Business Services - Spry, Mitch	462,428.00		120,020.26	342,407.74	25.95%
515 - Cashier's Office - Ruud, Peter	509,378.00		126,035.04	383,342.96	24.74%
520 - Information Services - Pierce, Joan	2,950,176.00	1,650.00	663,780.36	2,284,745.64	22.56%
536 - Wellness Program - Monroe, Ryan	46,391.00	1,000.00	10,368.52	36,022.48	22.35%
540 - Physical Plant - McCurdy, Gene	798,117.00	2,300.00	230,405.05	565,411.95	29.16%
541 - Facilities Operations - Conway, Adam	1,953,502.00	20,842.43	366,361.64	1,566,297.93	19.82%
545 - Custodial Services - Dahl, Julie	2,207,692.00	23,608.77	646,817.67	1,537,265.56	30.37%
550 - Controller - Heit, Christina	1,474,916.00	20,000.11	672,408.97	802,507.03	45.59%
Total Finance and Operations	17,689,023.00	48,401.20	4,507,574.26	13,133,047.54	25.76%
Budget Freezes and Other Expenses 551 - Budget Freezes - Heit, Christina	(1,426,469.00)			(1,426,469.00)	0.00%
552 - Reserve Fund Balance - Hackbarth, Wade	545,468.00		111,622.43	433,845.57	20.46%
Total Budget Freezes and Other Expenses	(881,001.00)	0.00	111,622.43	(992,623.43)	-12.67%
Federal Grants 700 - Federal Grants - Various Total Federal Grants	4,668,727.00 4,668,727.00	194,244.94 194,244.9 4	1,043,962.56 1,043,962.56	3,430,519.50 3,430,519.50	26.52% 26.52%
State and Private Grants 800-999 - State and Private Grants - Various Total State and Private Grants	618,608.00 618,608.00	0.00 0.00	158,895.05 158,895.05	459,712.95 459,712.95	25.69% 25.69%
Total	64,866,126.00	581,079.36	15,775,941.09	48,509,105.55	25.22%



Western Technical College Department Summary Report For the Four Months Ending October 31, 2025

Department	Budget	Encumbrances	Actual	Balance	% Used
District Board/President					
100 - District Board - Stanford, Roger	69,900.00		41,062.59	28,837.41	58.74%
150 - President - Stanford, Roger	555,429.00		196,093.84	359,335.16	35.30%
170 - Foundation and Alumni - Schreiner, Jacquelyn	570,380.00		183,363.76	387,016.24	32.15%
273 - Institutional Effectiveness - Dryden, Tracy	788,399.00		260,865.90	527,533.10	33.09%
430 - Grants Adminstration - Wallace, Liz	387,406.00		127,588.07	259,817.93	32.93%
530 - Human Resources - Heath, John	1,114,331.00		379,814.72	734,516.28	34.08%
535 - Professional Development - Kettner-Sieber, Jackie	332,126.00		58,222.77	273,903.23	17.53%
Total District Board/President	3,817,971.00	0.00	1,247,011.65	2,570,959.35	32.66%
Academic Affairs					
200 - Academics - Hopkins, Rebecca	436,226.00		116,246.23	319,979.77	26.65%
210 - Business Division - Pearson, Zakee	3,132,824.00		978,856.79	2,153,967.21	31.25%
220 - Integrated Technologies Division - Poellinger, Mike	5,904,874.00	7,549.22	1,937,887.60	3,959,437.18	32.95%
228 - BIS Academics (Apprenticeship) - Martin, Angie	576,910.00		181,600.99	395,309.01	31.48%
240 - Health and Public Safety Division - Dean, Kevin	1,053,071.00	931.86	355,009.24	697,129.90	33.80%
241 - Nursing - Miller, Chaudette	2,706,559.00		896,288.72	1,810,270.28	33.12%
242 - Allied Health - Jobe, Dean	1,550,334.00		503,334.23	1,046,999.77	32.47%
243 - Public Safety Services - Dean, Kevin	1,996,073.00	2,207.22	678,134.11	1,315,731.67	34.08%
244 - Health Education - Jimenez, Juan	2,260,600.00		680,051.75	1,580,548.25	30.08%
250 - General Studies - Nesius, Elizabeth	4,098,525.00		1,207,089.18	2,891,435.82	29.45%
270 - Academic Excellence, Educ & Human Srv - Cooksey, Nicole	1,489,599.00		453,398.53	1,036,200.47	30.44%
Total Academic Affairs	25,205,595.00	10,688.30	7,987,897.37	17,207,009.33	31.73%
Student Services and Engagement					
279 - Regional Learning Centers-Operations - Hether, Deb	784,529.00		259,725.41	524,803.59	33.11%
300 - Student Development and Success - Thornton, Amy	275,348.00		81,511.49	193,836.51	29.60%
310 - Learner Support and Transition - Scheler, Drew	4,212,691.00		1,349,348.74	2,863,342.26	32.03%
314 - Enrollment Services - Hether, Deb	221,575.00		69,390.38	152,184.62	31.32%
317 - College Connections - Hether, Deb	928,318.00		223,137.82	705,180.18	24.04%
331 - Counseling and Disability Services - BrandauHynek, Ann	603,538.00		206,269.46	397,268.54	34.18%
334 - College Advising - McCann, Micahmarie	877,997.00		284,199.13	593,797.87	32.37%
335 - Career Services - Janssen, Grace	328,091.00		101,194.26	226,896.74	30.84%
336 - Veteran Services - Helgeson, Jackie	333,677.00		109,391.70	224,285.30	32.78%
341 - Campus Community Safety -	558,984.00		193,726.66	365,257.34	34.66%
351 - K-12 Partnerships - Hether, Deb	214,601.00		41,723.37	172,877.63	19.44%
352 - Financial Aid - Grandall, Jerolyn	752,625.00		219,787.59	532,837.41	29.20%
355 - Registrar/SIS - Thomas, Lyndsey	411,995.00		122,311.12	289,683.88	29.69%
410 - Marketing, Communications & Legislative Adv - Lemon, Julie	1,632,025.00	314,096.00	411,209.26	906,719.74	44.44%
440 - Welcome Center & Enrollment Systems - Locy, Caitlin	786,680.00	014,000.00	249,432.88	537,247.12	31.71%
445 - Student Life, Equity and Engagement - Reyburn, Kari	824,529.00		250,957.45	573,571.55	30.44%
Total Student Services and Engagement	13,747,203.00	314,096.00	4,173,316.72	9,259,790.28	32.64%
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Western Technical College Department Summary Report For the Four Months Ending October 31, 2025

Department	Budget	Encumbrances	Actual	Balance	% Used
Finance and Operations					
275 - Institutional Research - Shane, Brianne	366,034.00		121,200.83	244,833.17	33.11%
280 - Business and Industry Services - Martin, Angle	5,805,329.00		1,764,162.62	4,041,166.38	30.39%
500 - Finance and Operations Admin - Hackbarth, Wade	625,902.00		210,622.32	415,279.68	33.65%
502 - Lunda Center - Murphy, Dan	325,100.00		104,449.75	220,650.25	32.13%
504 - Sustainability-Development - Meehan, Casey	164,058.00		49,878.58	114,179.42	30.40%
510 - Business Services - Spry, Mitch	462,428.00		148,127.14	314,300.86	32.03%
515 - Cashier's Office - Ruud, Peter	509,378.00		166,167.38	343,210.62	32.62%
520 - Information Services - Pierce, Joan	2,950,176.00	1,650.00	887,149.03	2,061,376.97	30.13%
536 - Wellness Program - Monroe, Ryan	46,391.00		13,198.66	33,192.34	28.45%
540 - Physical Plant - McCurdy, Gene	798,117.00	2,300.00	279,903.48	515,913.52	35.36%
541 - Facilities Operations - Conway, Adam	1,953,502.00	17,110.79	505,150.04	1,431,241.17	26.73%
545 - Custodial Services - Dahl, Julie	2,207,692.00	19,295.00	842,977.80	1,345,419.20	39.06%
550 - Controller - Heit, Christina	1,474,916.00		746,483.35	728,432.65	50.61%
Total Finance and Operations	17,689,023.00	40,355.79	5,839,470.98	11,809,196.23	33.24%
Budget Freezes and Other Expenses 551 - Budget Freezes - Heit, Christina 552 - Reserve Fund Balance - Hackbarth, Wade	(1,426,469.00) 545,468.00		124,203.36	(1,426,469.00) 421,264.64	0.00% 22.77%
Total Budget Freezes and Other Expenses	(881,001.00)	0.00	124,203.36	(1,005,204.36)	-14.10%
Federal Grants 700 - Federal Grants - Various Total Federal Grants	4,668,727.00 4,668,727.00	168,658.32 168,658.32	1,448,981.37 1,448,981.37	3,051,087.31 3,051,087.31	34.65% 34.65%
State and Private Grants					
800-999 - State and Private Grants - Various	618,608.00	4,860.00	225,672.48	388,075.52	37.27%
Total State and Private Grants	618,608.00	4,860.00	225,672.48	388,075.52	37.27%
Total	64,866,126.00	538,658.41	21,046,553.93	43,280,913.66	33.28%



Western Technical College Department Summary Report For the Five Months Ending November 30, 2025

Department	Budget	Encumbrances	Actual	Balance	% Used
District Board/President					
100 - District Board - Stanford, Roger	69,900.00		42,826.08	27,073.92	61.27%
150 - President - Stanford, Roger	555,429.00		246,231.88	309,197.12	44.33%
170 - Foundation and Alumni - Schreiner, Jacquelyn	570,380.00		230,499.59	339,880.41	40.41%
273 - Institutional Effectiveness - Dryden, Tracy	788,399.00		326,687.46	461,711.54	41.44%
430 - Grants Adminstration - Wallace, Liz	387,406.00		158,837.08	228,568.92	41.00%
530 - Human Resources - Heath, John	1,114,331.00		444,333.38	669,997.62	39.87%
535 - Professional Development - Kettner-Sieber, Jackie	332,126.00		84,026.65	248,099.35	25.30%
Total District Board/President	3,817,971.00	0.00	1,533,442.12	2,284,528.88	40.16%
Academic Affairs					
200 - Academics - Hopkins, Rebecca	436,226.00		146,426.09	289,799.91	33.57%
210 - Business Division - Pearson, Zakee	3,132,824.00		1,227,136.37	1,905,687.63	39.17%
220 - Integrated Technologies Division - Poellinger, Mike	5,904,874.00		2,446,049.46	3,458,824.54	41.42%
228 - BIS Academics (Apprenticeship) - Martin, Angie	576,910.00		227,665.10	349,244.90	39.46%
240 - Health and Public Safety Division - Dean, Kevin	1,053,071.00	1,010.85	442,892.72	609,167.43	42.15%
241 - Nursing - Miller, Chaudette	2,706,559.00		1,114,638.55	1,591,920.45	41.18%
242 - Allied Health - Jobe, Dean	1,550,334.00		633,550.97	916,783.03	40.87%
243 - Public Safety Services - Dean, Kevin	1,996,073.00	11,931.22	819,954.41	1,164,187.37	41.68%
244 - Health Education - Jimenez, Juan	2,260,600.00		873,226.51	1,387,373.49	38.63%
250 - General Studies - Nesius, Elizabeth	4,098,525.00		1,511,442.47	2,587,082.53	36.88%
270 - Academic Excellence, Educ & Human Srv - Cooksey, Nicole	1,489,599.00		566,953.49	922,645.51	38.06%
Total Academic Affairs	25,205,595.00	12,942.07	10,009,936.14	15,182,716.79	39.76%
<u>Student Services and Engagement</u> 279 - Regional Learning Centers-Operations - Hether, Deb	704 500 00		220 500 00	462 020 44	40.060/
·	784,529.00		320,590.86	463,938.14	40.86%
300 - Student Development and Success - Thornton, Amy	275,348.00		102,682.74	172,665.26	37.29%
310 - Learner Support and Transition - Scheler, Drew	4,212,691.00		1,687,230.56	2,525,460.44	40.05%
314 - Enrollment Services - Hether, Deb	221,575.00		84,459.40	137,115.60	38.12%
317 - College Connections - Hether, Deb	928,318.00		274,430.52	653,887.48	29.56%
331 - Counseling and Disability Services - BrandauHynek, Ann	603,538.00		257,512.62	346,025.38	42.67%
334 - College Advising - McCann, Micahmarie	877,997.00		355,002.09	522,994.91	40.43%
335 - Career Services - Janssen, Grace	328,091.00		126,324.14	201,766.86	38.50%
336 - Veteran Services - Helgeson, Jackie	333,677.00		139,036.51	194,640.49	41.67%
341 - Campus Community Safety - Martin, Jerome	558,984.00		224,760.16	334,223.84	40.21%
351 - K-12 Partnerships - Hether, Deb	214,601.00		48,441.91	166,159.09	22.57%
352 - Financial Aid - Grandall, Jerolyn	752,625.00		274,432.65	478,192.35	36.46%
355 - Registrar/SIS - Thomas, Lyndsey	411,995.00		132,087.63	279,907.37	32.06%
410 - Marketing, Communications & Legislative Adv - Lemon, Julie	1,632,025.00	247,023.12	548,975.42	836,026.46	48.77%
440 - Welcome Center & Enrollment Systems - Locy, Caitlin	786,680.00		314,595.54	472,084.46	39.99%
445 - Student Life, Equity and Engagement - Reyburn, Kari	824,529.00		304,502.42	520,026.58	36.93%
Total Student Services and Engagement	13,747,203.00	247,023.12	5,195,065.17	8,305,114.71	39.59%



Western Technical College Department Summary Report For the Five Months Ending November 30, 2025

Department	Budget	Encumbrances	Actual	Balance	% Used
Finance and Operations					
275 - Institutional Research - Shane, Brianne	366,034.00		150,587.58	215,446.42	41.14%
280 - Business and Industry Services - Martin, Angie	5,805,329.00		2,209,992.39	3,595,336.61	38.07%
500 - Finance and Operations Admin - Hackbarth, Wade	625,902.00		260,742.35	365,159.65	41.66%
502 - Lunda Center - Murphy, Dan	325,100.00		132,237.13	192,862.87	40.68%
504 - Sustainability-Development - Meehan, Casey	164,058.00		62,157.20	101,900.80	37.89%
510 - Business Services - Spry, Mitch	462,428.00		176,756.88	285,671.12	38.22%
515 - Cashier's Office - Ruud, Peter	509,378.00		201,142.62	308,235.38	39.49%
520 - Information Services - Pierce, Joan	2,950,176.00	1,650.00	1,136,159.79	1,812,366.21	38.57%
536 - Wellness Program - Monroe, Ryan	46,391.00		15,872.27	30,518.73	34.21%
540 - Physical Plant - McCurdy, Gene	798,117.00	2,300.00	322,049.38	473,767.62	40.64%
541 - Facilities Operations - Conway, Adam	1,953,502.00	9,147.72	601,546.99	1,342,807.29	31.26%
545 - Custodial Services - Dahl, Julie	2,207,692.00	19,295.00	1,009,212.91	1,179,184.09	46.59%
550 - Controller - Heit, Christina	1,474,916.00		822,700.86	652,215.14	55.78%
Total Finance and Operations	17,689,023.00	32,392.72	7,101,158.35	10,555,471.93	40.33%
Budget Freezes and Other Expenses 551 - Budget Freezes - Heit, Christina 552 - Reserve Fund Balance - Hackbarth, Wade	(1,426,469.00) 545,468.00		162,799.60	(1,426,469.00) 382,668.40	0.00% 29.85%
Total Budget Freezes and Other Expenses	(881,001.00)	0.00	162,799.60	(1,043,800.60)	-18.48%
Federal Grants 700 - Federal Grants - Various Total Federal Grants	4,668,727.00 4,668,727.00	100,477.70 100,477.70	1,872,832.19 1,872,832.19	2,695,417.11 2,695,417.11	42.27% 42.27%
State and Private Grants					
800-999 - State and Private Grants - Various	618,608.00		332,140.04	286,467.96	53.69%
Total State and Private Grants	618,608.00	0.00	332,140.04	286,467.96	53.69%
Total	64,866,126.00	392,835.61	26,207,373.61	38,265,916.78	41.01%



	Fiscal Year	Fiscal Year	Fiscal Year	YTD Prior Yr	Fiscal Yr-YTD	Budget
	2023	2024	2025	2025	2026	2026
		40.045.450		40-0	4000 100	
Total Revenue	\$3,893,838	\$2,815,172	\$2,774,520	\$676,827	\$639,402	\$2,594,544
Expenses						
Salaries	\$1,002,612	\$976,995	\$1,005,847	\$242,250	\$256,642	\$1,042,211
Fringe Benefits	\$302,823	\$284,154	\$276,289	\$70,035	\$70,817	\$322,243
Cost of Goods Sold	\$1,659,516	\$541,440	\$550,692	\$120,630	\$123,011	\$503,500
Depreciation and Interest Expense	\$930,096	\$897,479	\$886,746	\$225,596	\$221,958	\$869,891
All Other Expenses	\$436,509	\$386,422	\$332,636	\$69,720	\$66,904	\$386,307
Total Expenses	\$4,331,556	\$3,086,490	\$3,052,210	\$728,231	\$739,332	\$3,124,152
	(0.407.740)	(4074.040)	(4077 000)	(454.404)	(400.000)	(\$200.000)
Enterprise Profit/(Loss)	(\$437,718)	(\$271,318)	(\$277,690)	(\$51,404)	(\$99,930)	(\$529,608)
CAMPUS SHOP						
Revenue						
Book Sales	\$924,920	\$0	\$0	\$0	\$0	\$0
Supply Sales	\$206,559	\$86,462	\$117,977	\$41,442	\$54,152	\$100,000
Commission Revenue	\$2,000	\$72,823	\$53,958	\$24,219	\$22,159	\$70,000
Other Revenue	\$70,452	\$155,927	\$113,271	\$35,689	\$16,951	\$65,000
Emergency Relief Funds-Institutional	\$126,521	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,330,452	\$315,212	\$285,206	\$101,350	\$93,262	\$235,000
_						
Expenses Salaries	¢404 254	¢111 060	¢105 010	\$24.500	¢24 E20	¢42E 240
	\$181,354	\$114,062	\$125,218	\$31,508	\$34,528	\$135,340 \$42,677
Fringe Benefits Cost of Goods Sold	\$54,968 \$1,194,309	\$34,105	\$38,453	\$9,058	\$10,230	\$42,677
	\$1,184,308 \$5,015	\$59,333 \$0	\$85,627 \$0	\$31,475	\$35,117	\$70,000 \$0
Depreciation Expense	\$5,015 \$66,560	\$0 \$8,944	\$0 \$11,255	\$0 \$1,733	\$0 \$3.340	\$0 \$19,925
Other Expenses Total Expenses	\$1,492,205	\$216,444	\$260,553	\$73,774	\$3,340 \$83,215	\$267,942
i otai Expenses	φ1,492,205	ΨZ 10,444	Ψ200,555	φ13,114	φου,215	Ψ 2 01,342
Profit/(Loss)	(\$161,753)	\$98,768	\$24,653	\$27,576	\$10,047	(\$32,942)
			·			



	Fiscal Year	Fiscal Year	Fiscal Year	YTD Prior Yr	Fiscal Yr-YTD	Budget
	2023	2024	2025	2025	2026	2026
UNION MARKET						
Revenue						
Union Market Sales	\$371,576	\$420,711	\$427,360	\$83,936	\$88,495	\$418,500
Meal Plan-Residence Hall Sales	\$226,764	\$216,688	\$224,698	\$32,458	\$25,600	\$160,000
Catering Revenue	\$222,434	\$219,772	\$246,818	\$52,262	\$47,076	\$220,000
Other Revenue	\$1,419	\$0	\$187	\$187	\$0	\$2,000
Emergency Relief Funds-Institutional	\$57,266	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$879,459	\$857,171	\$899,063	\$168,843	\$161,171	\$800,500
Expenses						
Salaries	\$606,844	\$627,827	\$682,010	\$153,071	\$158,220	\$663,630
Fringe Benefits	\$177,261	\$178,163	\$172,920	\$42,521	\$40,399	\$178,164
Cost of Goods Sold	\$416,668	\$444,152	\$445,612	\$79,270	\$85,761	\$406,000
Depreciation Expense	\$2,759	\$2,759	\$3,775	\$600	\$1,200	\$4,800
Other Expenses	\$85,185	\$90,228	\$78,046	\$9,895	\$9,077	\$63,550
Total Expenses	\$1,288,717	\$1,343,129	\$1,382,363	\$285,357	\$294,657	\$1,316,144
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Profit/(Loss)	(\$409,258)	(\$485,958)	(\$483,300)	(\$116,514)	(\$133,486)	(\$515,644)
DAY CARE CENTER						
Revenue	647.007	#47.007	¢47.007	#44.050	¢44.0E0	¢47.007
Facilities Rental Income	\$47,807	\$47,807	\$47,807	\$11,952	\$11,952	\$47,807
Other Revenue	\$7,640	\$14,333	\$14,934	\$4,209	\$2,988	\$5,000
Total Revenue	\$55,447	\$62,140	\$62,741	\$16,161	\$14,940	\$52,807
Expenses						
Other Expenses	\$17,391	\$18,620	\$15,101	\$3,364	\$5,098	\$27,807
Total Expenses	\$17,391	\$18,620	\$15,101	\$3,364	\$5,098	\$27,807
Profit/(Loss)	\$38,056	\$43,520	\$47,640	\$12,797	\$9,842	\$25,000



	2023					Budget
		2024	2025	2025	2026	2026
WELLNESS CENTER						
Revenue						
Memberships Fees	\$11,869	\$11,205	\$5,167	\$1,164	\$1,292	\$3,200
Student Govt Support	\$163,641	\$165,364	\$175,888	\$43,971	\$43,971	\$175,885
Other Revenue	\$9,156	\$14,936	\$12,076	\$2,837	\$1,548	\$5,000
Emergency Relief Funds-Institutional	\$1,967	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$186,633	\$191,505	\$193,131	\$47,972	\$46,811	\$184,085
Expenses						
Salaries	\$98,471	\$106,542	\$101,361	\$25,098	\$30,822	\$105,874
Fringe Benefits	\$36,407	\$33,147	\$33,442	\$8,022	\$9,090	\$34,822
Depreciation Expense	\$4,378	\$4,351	\$6,030	\$1,026	\$1,950	\$7,800
Other Expenses	\$25,059	\$46,431	\$36,121	\$5,437	\$6,805	\$21,200
Total Expenses	\$164,315	\$190,471	\$176,954	\$39,583	\$48,667	\$169,696
Profit/(Loss)	\$22,318	\$1,034	\$16,177	\$8,389	(\$1,856)	\$14,389
PC RESALE						
Revenue						
Resale Receipts	\$174,145	\$115,873	\$70,507	\$26,184	\$11,645	\$80,000
Total Revenue	\$174,145	\$115,873	\$70,507	\$26,184	\$11,645	\$80,000
Expenses						
Salaries	\$36,424	\$38,355	\$32,993	\$9,777	\$5,347	\$39,090
Fringe Benefits	\$11,828	\$12,313	\$12,086	\$3,216	\$2,638	\$20,717
Cost of Goods Sold	\$58,540	\$37,955	\$19,453	\$9,885	\$2,133	\$27,500
Other Expenses	\$29,583	\$20,671	\$9,522	\$3,647	\$107	\$12,800
Total Expenses	\$136,375	\$109,294	\$74,054	\$26,525	\$10,225	\$100,107
Profit/(Loss)	\$37,770	\$6,579	(\$3,547)	(\$341)	\$1,420	(\$20,107)
VENDING						
Revenue	640 70 5	#40 440	#00.740	#4.004	* 4.4.4	#45.000
Commissions	\$18,735	\$16,416	\$20,710	\$1,084	\$441	\$15,000
Other Revenue	\$4,921	\$7,446	\$6,369	\$1,883	\$1,093	\$3,000
Emergency Relief Funds-Institutional	\$2,633	\$0 \$22.962	\$0 \$27,070	\$0 \$2.067	\$0 \$4.534	\$0 \$18,000
Total Revenue	\$26,289	\$23,862	\$27,079	\$2,967	\$1,534	\$18,000
Expenses	A. 5. 500	ф00 00 t	#07.540	# 44.000	040.500	# 40.000
Vending Expenses	\$45,529	\$28,824	\$27,549	\$14,269	\$13,583	\$40,000
Vending Expenses-Student Use	\$50	\$3,833	\$6,400	\$5,258	\$6,134	\$10,000
Total Expenses	\$45,579	\$32,657	\$33,949	\$19,527	\$19,717	\$50,000
Profit/(Loss)	(\$19,290)	(\$8,795)	(\$6,870)	(\$16,560)	(\$18,183)	(\$32,000)



	Fiscal Year	Fiscal Year	Fiscal Year	YTD Prior Yr	Fiscal Yr-YTD	Budget
	2023	2024	2025	2025	2026	2026
RESIDENCE HALL						
Revenue						
Dorm Rent	\$1,122,794	\$1,110,398	\$1,110,318	\$274,050	\$276,880	\$1,119,550
App Fees & Deposit Forfeitures	\$21,529	\$13,563	\$16,327	\$2,300	\$1,908	\$14,750
Cost Reimbursements-Parking	\$28,589	\$26,897	\$27,646	\$14,564	\$15,166	\$28,000
Emergency Relief Funds-Institutional	\$9,719	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$54,261	\$93,996	\$79,300	\$21,372	\$15,122	\$58,000
Total Revenue	\$1,236,892	\$1,244,854	\$1,233,591	\$312,286	\$309,076	\$1,220,300
Evnoncos						
Expenses Salaries	\$79,519	\$90,209	\$64,265	\$22,796	\$27,725	\$98,277
Fringe Benefits	\$22,359	\$26,426	\$19,388	\$7,218	\$8,460	\$45,863
Interest Expense	\$539,666	\$534,998	\$517,942	\$134,069	\$129,057	\$498,291
Utilities	\$92,583	\$80,331	\$82,443	\$11,435	\$8,282	\$106,500
Depreciation Expense	\$366,707	\$343,800	\$347,428	\$87,000	\$86,850	\$347,400
Other Expenses	\$74,569	\$88,540	\$66,199	\$14,682	\$14,478	\$84,525
Total Expenses	\$1,175,403	\$1,164,304	\$1,097,665	\$277,200	\$274,852	\$1,180,856
Total Expenses	ψ1,173,403	Ψ1,104,304	Ψ1,037,003	Ψ211,200	Ψ214,032	ψ1,100,030
Profit/(Loss)	\$61,489	\$80,550	\$135,926	\$35,086	\$34,224	\$39,444
TOMAH JOB CENTER						
Revenue						
Facilities Rental Income	\$4,521	\$4,555	\$3,202	\$1,064	\$963	\$3,852
Total Revenue	\$4,521	\$4,555	\$3,202	\$1,064	\$ 963	\$3,852
Total Neverlue	Ψ4,521	Ψ4,555	Φ3,202	\$1,004	φ 9 03	\$3,032
Expenses						
Depreciation Expense	\$11,571	\$11,571	\$11,571	\$2,901	\$2,901	\$11,600
Total Expenses	\$11,571	\$11,571	\$11,571	\$2,901	\$2,901	\$11,600
Profit/(Loss)	(\$7,050)	(\$7,016)	(\$8,369)	(\$1,837)	(\$1,938)	(\$7,748)



For the Four Months Ending October 31, 2025

	Fiscal Year	Fiscal Year	Fiscal Year	YTD Prior Yr	Fiscal Yr-YTD	Budget
	2023	2024	2025	2025	2026	2026
Total Revenue	\$3,893,838	\$2,815,172	\$2,774,520	\$937,829	\$924,323	\$2,594,544
Evnances						
Expenses Salaries	\$1,002,612	\$976,995	\$1,005,847	\$343,010	\$353,225	\$1,042,211
Fringe Benefits	\$302,823	\$284,154	\$276,289	\$94,963	\$96,524	\$322,243
Cost of Goods Sold	\$1,659,516	\$541,440	\$550,692	\$183,672	\$186,983	\$503,500
Depreciation and Interest Expense	\$930,096	\$897,479	\$886,746	\$298,769	\$294,039	\$869,891
All Other Expenses	\$436,509	\$386,422	\$332,636	\$88,251	\$85,936	\$386,307
Total Expenses	\$4,331,556	\$3,086,490	\$3,052,210	\$1,008,665	\$1,016,707	\$3,124,152
Total Expenses	Ψ4,001,000	ψο,οοο,4οο	ψ0,002,210	ψ1,000,000	Ψ1,010,707	Ψ0,124,102
Enterprise Profit/(Loss)	(\$437,718)	(\$271,318)	(\$277,690)	(\$70,836)	(\$92,384)	(\$529,608)
, ,					· · · · · · · · · · · · · · · · · · ·	<u> </u>
CAMPUS SHOP						
Revenue						
Book Sales	\$924,920	\$0	\$0	\$0	\$0	\$0
Supply Sales	\$206,559	\$86,462	\$117,977	\$49,296	\$61,639	\$100,000
Commission Revenue	\$2,000	\$72,823	\$53,958	\$25,344	\$23,802	\$70,000
Other Revenue	\$70,452	\$155,927	\$113,271	\$49,022	\$54,397	\$65,000
Emergency Relief Funds-Institutional	\$126,521	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,330,452	\$315,212	\$285,206	\$123,662	\$139,838	\$235,000
_						
Expenses	* 404.0 = 4	***	*40=040	***	* 40 7 0 4	* 40 = 0.40
Salaries	\$181,354	\$114,062	\$125,218	\$42,041	\$46,734	\$135,340
Fringe Benefits	\$54,968	\$34,105	\$38,453	\$12,099	\$13,741	\$42,677
Cost of Goods Sold	\$1,184,308	\$59,333	\$85,627	\$34,165	\$46,969	\$70,000
Depreciation Expense	\$5,015	\$0	\$0	\$0	\$0	\$0
Other Expenses	\$66,560	\$8,944	\$11,255	\$3,455	\$4,740	\$19,925
Total Expenses	\$1,492,205	\$216,444	\$260,553	\$91,760	\$112,184	\$267,942
Profit/(Loss)	(\$161,753)	\$98,768	\$24,653	\$31,902	\$27,654	(\$32,942)



For the Four Months Ending October 31, 2025

2023 UNION MARKET Revenue \$371,576 Union Market Sales \$226,764 Catering Revenue \$222,434 Other Revenue \$1,419 Emergency Relief Funds-Institutional \$57,266 Total Revenue \$879,459 Expenses \$alaries Salaries \$606,844 Fringe Benefits \$177,261 Cost of Goods Sold \$416,668 Depreciation Expense \$2,759 Other Expenses \$85,185	2024 \$420,711	2025	2025	2026	2026
Revenue Union Market Sales \$371,576 Meal Plan-Residence Hall Sales \$226,764 Catering Revenue \$222,434 Other Revenue \$1,419 Emergency Relief Funds-Institutional \$57,266 Total Revenue \$879,459 Expenses Salaries \$606,844 Fringe Benefits \$177,261 Cost of Goods Sold \$416,668 Depreciation Expense \$2,759 Other Expenses \$85,185	\$420.711				
Revenue Union Market Sales \$371,576 Meal Plan-Residence Hall Sales \$226,764 Catering Revenue \$222,434 Other Revenue \$1,419 Emergency Relief Funds-Institutional \$57,266 Total Revenue \$879,459 Expenses Salaries \$606,844 Fringe Benefits \$177,261 Cost of Goods Sold \$416,668 Depreciation Expense \$2,759 Other Expenses \$85,185	\$420 711				
Union Market Sales \$371,576 Meal Plan-Residence Hall Sales \$226,764 Catering Revenue \$222,434 Other Revenue \$1,419 Emergency Relief Funds-Institutional \$57,266 Total Revenue \$879,459 Expenses Salaries \$606,844 Fringe Benefits \$177,261 Cost of Goods Sold \$416,668 Depreciation Expense \$2,759 Other Expenses \$85,185	\$420 711				
Meal Plan-Residence Hall Sales \$226,764 Catering Revenue \$222,434 Other Revenue \$1,419 Emergency Relief Funds-Institutional \$57,266 Total Revenue \$879,459 Expenses \$606,844 Fringe Benefits \$177,261 Cost of Goods Sold \$416,668 Depreciation Expense \$2,759 Other Expenses \$85,185	\$420 711		4		* = ===
Catering Revenue \$222,434 Other Revenue \$1,419 Emergency Relief Funds-Institutional \$57,266 Total Revenue \$879,459 Expenses \$606,844 Fringe Benefits \$177,261 Cost of Goods Sold \$416,668 Depreciation Expense \$2,759 Other Expenses \$85,185		\$427,360	\$137,240	\$139,944	\$418,500
Other Revenue \$1,419 Emergency Relief Funds-Institutional \$57,266 Total Revenue \$879,459 Expenses \$606,844 Fringe Benefits \$177,261 Cost of Goods Sold \$416,668 Depreciation Expense \$2,759 Other Expenses \$85,185	\$216,688	\$224,698	\$60,912	\$47,361	\$160,000
Emergency Relief Funds-Institutional \$57,266 Total Revenue \$879,459 Expenses \$606,844 Fringe Benefits \$177,261 Cost of Goods Sold \$416,668 Depreciation Expense \$2,759 Other Expenses \$85,185	\$219,772	\$246,818	\$79,591	\$69,916	\$220,000
Expenses \$606,844 Fringe Benefits \$177,261 Cost of Goods Sold \$416,668 Depreciation Expense \$2,759 Other Expenses \$85,185	\$0	\$187	\$187	\$0	\$2,000
Expenses \$606,844 Salaries \$177,261 Cost of Goods Sold \$416,668 Depreciation Expense \$2,759 Other Expenses \$85,185	\$0	\$0	\$0	\$0	\$0
Salaries \$606,844 Fringe Benefits \$177,261 Cost of Goods Sold \$416,668 Depreciation Expense \$2,759 Other Expenses \$85,185	\$857,171	\$899,063	\$277,930	\$257,221	\$800,500
Salaries \$606,844 Fringe Benefits \$177,261 Cost of Goods Sold \$416,668 Depreciation Expense \$2,759 Other Expenses \$85,185					
Fringe Benefits \$177,261 Cost of Goods Sold \$416,668 Depreciation Expense \$2,759 Other Expenses \$85,185	\$627,827	\$682,010	\$223,699	\$220,993	\$663,630
Cost of Goods Sold\$416,668Depreciation Expense\$2,759Other Expenses\$85,185	\$178,163	\$172,920	\$58,267	\$55,444	\$178,164
Depreciation Expense \$2,759 Other Expenses \$85,185	\$444,152	\$445,612	\$139,532	\$132,587	\$406,000
Other Expenses \$85,185	\$2,759	\$3,775	\$800	\$1,600	\$4,800
·	\$90,228	\$78,046	\$18,044	\$15,210	\$63,550
Total Expenses \$1,288,717	\$1,343,129	\$1,382,363	\$440,342	\$425,834	\$1,316,144
Profit/(Loss) (\$409,258)	(\$485,958)	(\$483,300)	(\$162,412)	(\$168,613)	(\$515,644)
DAY CARE CENTER					
Revenue					
Facilities Rental Income \$47,807	\$47,807	\$47,807	\$15,936	\$15,936	\$47,807
Other Revenue \$7,640	\$14,333	\$47,607 \$14,934	\$6,002	\$4,168	\$5,000
Total Revenue \$55,447			\$21,938		
Total Revenue \$55,447	\$62,140	\$62,741	Ψ21,930	\$20,104	\$52,807
Expenses					
Other Expenses \$17,391	\$18,620	\$15,101	\$3,364	\$6,208	\$27,807
Total Expenses \$17,391	\$18,620	\$15,101	\$3,364	\$6,208	\$27,807
Profit/(Loss) \$38,056		· ,	+-,	 	



For the Four Months Ending October 31, 2025

	Fiscal Year	Fiscal Year	Fiscal Year	YTD Prior Yr	Fiscal Yr-YTD	Budget
	2023	2024	2025	2025	2026	2026
WELLNESS CENTER						
Revenue						
Memberships Fees	\$11,869	\$11,205	\$5,167	\$1,495	\$2,724	\$3,200
Student Govt Support	\$163,641	\$165,364	\$175,888	\$58,628	\$58,628	\$175,885
Other Revenue	\$9,156	\$14,936	\$12,076	\$4,009	\$2,158	\$5,000
Emergency Relief Funds-Institutional	\$1,967	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$186,633	\$191,505	\$193,131	\$64,132	\$63,510	\$184,085
Expenses						
Salaries	\$98,471	\$106,542	\$101,361	\$33,861	\$41,926	\$105,874
Fringe Benefits	\$36,407	\$33,147	\$33,442	\$10,692	\$12,145	\$34,822
Depreciation Expense	\$4,378	\$4,351	\$6,030	\$1,368	\$2,600	\$7,800
Other Expenses	\$25,059	\$46,431	\$36,121	\$6,913	\$7,542	\$21,200
Total Expenses	\$164,315	\$190,471	\$176,954	\$52,834	\$64,213	\$169,696
Profit/(Loss)	\$22,318	\$1,034	\$16,177	\$11,298	(\$703)	\$14,389
PC RESALE						
Revenue						
Resale Receipts	\$174,145	\$115,873	\$70,507	\$29,268	\$30,019	\$80,000
Total Revenue	\$174,145	\$115,873	\$70,507	\$29,268	\$30,019	\$80,000
Expenses						
Salaries	\$36,424	\$38,355	\$32,993	\$13,035	\$7,130	\$39,090
Fringe Benefits	\$30,424 \$11,828	\$12,313	\$12,086	\$4,288	\$3,519	\$20,717
Cost of Goods Sold	\$58,540	\$37,955	\$19,453	\$9,975	\$7,427	\$27,500
Other Expenses	\$29,583	\$20,671	\$9,522	\$4,119	\$155	\$12,800
Total Expenses	\$136,375	\$109,294	\$74,054	\$31,417	\$18,231	\$100,107
Duofit//Loop	¢27.770	¢c 570	(¢2 547)	(\$0.440 <u>)</u>	¢44.700	(¢20.407)
Profit/(Loss)	\$37,770	\$6,579	(\$3,547)	(\$2,149)	\$11,788	(\$20,107)
VENDING Revenue						
Commissions	\$18,735	\$16,416	\$20,710	\$5,383	\$3,779	\$15,000
Other Revenue	\$4,921	\$7,446	\$6,369	\$2,651	\$3,779 \$1,511	\$3,000
Emergency Relief Funds-Institutional	\$2,633	Ψ1,440 \$0	ψ0,309 \$0	\$0	\$0	ψ3,000 \$0
Total Revenue	\$26,289	\$23,862	\$27,079	\$8,034	\$5,290	\$18,000
Fyrance						
Expenses	¢45 500	# 00.004	407 540	644 202	642.700	#40 000
Vending Expenses	\$45,529	\$28,824	\$27,549	\$14,323	\$13,790 \$6,094	\$40,000
Vending Expenses-Student Use Total Expenses	\$50 \$45,579	\$3,833 \$32,657	\$6,400 \$33,949	\$5,258 \$19,581	\$6,984 \$20,774	\$10,000 \$50,000
Total Expenses	Ψ-10,019	Ψ02,001	Ψυυ,υπυ	Ψ13,301	Ψ 2 0,11 4	Ψου,σου
Profit/(Loss)	(\$19,290)	(\$8,795)	(\$6,870)	(\$11,547)	(\$15,484)	(\$32,000)



For the Four Months Ending October 31, 2025

Cost Reimbursements-Parking \$28 Emergency Relief Funds-Institutional Other Revenue \$54 Total Revenue \$1,236 Expenses \$31 Fringe Benefits \$22 Interest Expense \$538	2,794 1,529 3,589 9,719	\$1,110,398 \$13,563 \$26,897	\$1,110,318 \$16,327	2025 \$365,640	2026	2026
Revenue Dorm Rent \$1,122 App Fees & Deposit Forfeitures \$21 Cost Reimbursements-Parking \$28 Emergency Relief Funds-Institutional Other Revenue \$54 Total Revenue \$1,236 Expenses Salaries \$75 Fringe Benefits \$22 Interest Expense \$538	1,529 3,589 9,719	\$13,563			#200.000	
Revenue Dorm Rent \$1,122 App Fees & Deposit Forfeitures \$21 Cost Reimbursements-Parking \$28 Emergency Relief Funds-Institutional Other Revenue \$54 Total Revenue \$1,236 Expenses Salaries \$75 Fringe Benefits \$22 Interest Expense \$538	1,529 3,589 9,719	\$13,563			Ф200 000	
Dorm Rent \$1,122 App Fees & Deposit Forfeitures \$21 Cost Reimbursements-Parking \$28 Emergency Relief Funds-Institutional Other Revenue \$54 Total Revenue \$1,236 Expenses Salaries \$79 Fringe Benefits \$22 Interest Expense \$539	1,529 3,589 9,719	\$13,563			#200 020	
App Fees & Deposit Forfeitures \$21 Cost Reimbursements-Parking \$28 Emergency Relief Funds-Institutional Other Revenue \$54 Total Revenue \$1,236 Expenses Salaries \$79 Fringe Benefits \$22 Interest Expense \$539	1,529 3,589 9,719	\$13,563			ተባለር በላላ	
Cost Reimbursements-Parking \$28 Emergency Relief Funds-Institutional Other Revenue \$54 Total Revenue \$1,236 Expenses \$31 Fringe Benefits \$22 Interest Expense \$538	3,589 9,719		\$16,327		\$368,880	\$1,119,550
Emergency Relief Funds-Institutional Other Revenue Total Revenue Expenses Salaries Fringe Benefits Interest Expense \$54 \$1,236	9,719	\$26.897		\$2,900	\$2,108	\$14,750
Other Revenue \$54 Total Revenue \$1,236 Expenses Salaries \$75 Fringe Benefits \$22 Interest Expense \$538	•	+ ,	\$27,646	\$14,564	\$15,261	\$28,000
Total Revenue \$1,236 Expenses Salaries \$79 Fringe Benefits \$22 Interest Expense \$539	004	\$0	\$0	\$0	\$0	\$0
Expenses Salaries \$79 Fringe Benefits \$22 Interest Expense \$539	,261	\$93,996	\$79,300	\$28,342	\$20,808	\$58,000
Salaries\$79Fringe Benefits\$22Interest Expense\$539	5,892	\$1,244,854	\$1,233,591	\$411,446	\$407,057	\$1,220,300
Salaries\$79Fringe Benefits\$22Interest Expense\$539						
Fringe Benefits \$22 Interest Expense \$539	. = 40	***	* 04.00=	***	***	400.077
Interest Expense \$539		\$90,209	\$64,265	\$30,374	\$36,442	\$98,277
•	2,359	\$26,426	\$19,388	\$9,617	\$11,675	\$45,863
		\$534,998	\$517,942	\$176,733	\$170,171	\$498,291
	2,583	\$80,331	\$82,443	\$11,435	\$13,931	\$106,500
•	5,707	\$343,800	\$347,428	\$116,000	\$115,800	\$347,400
·	,569	\$88,540	\$66,199	\$21,340	\$17,376	\$84,525
Total Expenses \$1,175	,403	\$1,164,304	\$1,097,665	\$365,499	\$365,395	\$1,180,856
Profit/(Loss) \$61	,489	\$80,550	\$135,926	\$45,947	\$41,662	\$39,444
TOMAH JOB CENTER						
Revenue						
<u> </u>	1,521	\$4,555	\$3,202	\$1,419	\$1,284	\$3,852
Total Revenue \$4	,521	\$4,555	\$3,202	\$1,419	\$1,284	\$3,852
Expenses						
•	,571	\$11,571	\$11,571	\$3,868	\$3,868	\$11,600
· · · · · · · · · · · · · · · · · · ·	,571	\$11,571	\$11,571	\$3,868	\$3,868	\$11,600
Profit/(Loss) (\$7						



	Fiscal Year	Fiscal Year	Fiscal Year	YTD Prior Yr	Fiscal Yr-YTD	Budget
	2023	2024	2025	2025	2026	2026
Total Revenue	\$3,893,838	\$2,815,172	\$2,774,520	\$1,175,861	\$1,150,430	\$2,594,544
				•		•
Expenses						
Salaries	\$1,002,612	\$976,995	\$1,005,847	\$432,624	\$423,533	\$1,042,211
Fringe Benefits	\$302,823	\$284,154	\$276,289	\$118,812	\$119,904	\$322,243
Cost of Goods Sold	\$1,659,516	\$541,440	\$550,692	\$236,633	\$240,354	\$503,500
Depreciation and Interest Expense	\$930,096	\$897,479	\$886,746	\$371,941	\$366,119	\$869,891
All Other Expenses	\$436,509	\$386,422	\$332,636	\$116,867	\$99,034	\$386,307
Total Expenses	\$4,331,556	\$3,086,490	\$3,052,210	\$1,276,877	\$1,248,944	\$3,124,152
Enterprise Profit/(Loss)	(\$437,718)	(\$271,318)	(\$277,690)	(\$101,016)	(\$98,514)	(\$529,608)
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CAMPUS SHOP						
Revenue						
Book Sales	\$924,920	\$0	\$0	\$0	\$0	\$0
Supply Sales	\$206,559	\$86,462	\$117,977	\$58,635	\$73,360	\$100,000
Commission Revenue	\$2,000	\$72,823	\$53,958	\$26,514	\$24,434	\$70,000
				\$57,644	\$59.949	\$65,000
Other Revenue	\$70,452	\$155,927	\$113,271	\$57,644 \$0	\$59,949 \$0	\$65,000 \$0
				\$57,644 \$0 \$142,793	\$59,949 \$0 \$157,743	\$65,000 \$0 \$235,000
Other Revenue Emergency Relief Funds-Institutional Total Revenue	\$70,452 \$126,521	\$155,927 \$0	\$113,271 \$0	\$0	\$0	\$0
Other Revenue Emergency Relief Funds-Institutional Total Revenue Expenses	\$70,452 \$126,521 \$1,330,452	\$155,927 \$0 \$315,212	\$113,271 \$0 \$285,206	\$0 \$142,793	\$0 \$157,743	\$0 \$235,000
Other Revenue Emergency Relief Funds-Institutional Total Revenue Expenses Salaries	\$70,452 \$126,521 \$1,330,452 \$181,354	\$155,927 \$0 \$315,212 \$114,062	\$113,271 \$0 \$285,206 \$125,218	\$0 \$142,793 \$52,183	\$0 \$157,743 \$55,815	\$0 \$235,000 \$135,340
Other Revenue Emergency Relief Funds-Institutional Total Revenue Expenses	\$70,452 \$126,521 \$1,330,452 \$181,354 \$54,968	\$155,927 \$0 \$315,212 \$114,062 \$34,105	\$113,271 \$0 \$285,206 \$125,218 \$38,453	\$0 \$142,793 \$52,183 \$15,094	\$0 \$157,743 \$55,815 \$17,133	\$0 \$235,000 \$135,340 \$42,677
Other Revenue Emergency Relief Funds-Institutional Total Revenue Expenses Salaries Fringe Benefits Cost of Goods Sold	\$70,452 \$126,521 \$1,330,452 \$181,354 \$54,968 \$1,184,308	\$155,927 \$0 \$315,212 \$114,062	\$113,271 \$0 \$285,206 \$125,218	\$0 \$142,793 \$52,183 \$15,094 \$41,782	\$0 \$157,743 \$55,815	\$0 \$235,000 \$135,340 \$42,677 \$70,000
Other Revenue Emergency Relief Funds-Institutional Total Revenue Expenses Salaries Fringe Benefits Cost of Goods Sold Depreciation Expense	\$70,452 \$126,521 \$1,330,452 \$181,354 \$54,968 \$1,184,308 \$5,015	\$155,927 \$0 \$315,212 \$114,062 \$34,105 \$59,333 \$0	\$113,271 \$0 \$285,206 \$125,218 \$38,453 \$85,627 \$0	\$0 \$142,793 \$52,183 \$15,094 \$41,782 \$0	\$0 \$157,743 \$55,815 \$17,133 \$52,810 \$0	\$0 \$235,000 \$135,340 \$42,677 \$70,000 \$0
Other Revenue Emergency Relief Funds-Institutional Total Revenue Expenses Salaries Fringe Benefits Cost of Goods Sold	\$70,452 \$126,521 \$1,330,452 \$181,354 \$54,968 \$1,184,308	\$155,927 \$0 \$315,212 \$114,062 \$34,105 \$59,333	\$113,271 \$0 \$285,206 \$125,218 \$38,453 \$85,627	\$0 \$142,793 \$52,183 \$15,094 \$41,782	\$0 \$157,743 \$55,815 \$17,133 \$52,810	\$0 \$235,000 \$135,340 \$42,677 \$70,000



	Fiscal Year	Fiscal Year	Fiscal Year	YTD Prior Yr	Fiscal Yr-YTD	Budget
	2023	2024	2025	2025	2026	2026
UNION MARKET						
Revenue				****		
Union Market Sales	\$371,576	\$420,711	\$427,360	\$182,190	\$184,802	\$418,500
Meal Plan-Residence Hall Sales	\$226,764	\$216,688	\$224,698	\$89,716	\$70,272	\$160,000
Catering Revenue	\$222,434	\$219,772	\$246,818	\$98,629	\$86,025	\$220,000
Other Revenue	\$1,419	\$0	\$187	\$187	\$986	\$2,000
Emergency Relief Funds-Institutional	\$57,266	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$879,459	\$857,171	\$899,063	\$370,722	\$342,085	\$800,500
Expenses						
Salaries	\$606,844	\$627,827	\$682,010	\$285,693	\$263,324	\$663,630
Fringe Benefits	\$177,261	\$178,163	\$172,920	\$73,221	\$68,776	\$178,164
Cost of Goods Sold	\$416,668	\$444,152	\$445,612	\$184,876	\$179,659	\$406,000
Depreciation Expense	\$2,759	\$2,759	\$3,775	\$1,000	\$2,000	\$4,800
Other Expenses	\$85,185	\$90,228	\$78,046	\$22,080	\$18,236	\$63,550
Total Expenses	\$1,288,717	\$1,343,129	\$1,382,363	\$566,870	\$531,995	\$1,316,144
B 644	(\$400.000)	(\$ 10 . 0. 0. 0.)	(0.400.000)	(0.100.1.10)	(0.400.040)	(0=4=044)
Profit/(Loss)	(\$409,258)	(\$485,958)	(\$483,300)	(\$196,148)	(\$189,910)	(\$515,644)
DAY CARE CENTER						
Revenue						
Facilities Rental Income	\$47,807	\$47,807	\$47,807	\$19,920	\$19,920	\$47,807
Other Revenue	\$7,640	\$14,333	\$14,934	\$7,196	\$5,212	\$5,000
Total Revenue	\$55,447	\$62,140	\$62,741	\$27,116	\$25,132	\$52,807
Expenses						
Other Expenses	\$17,391	\$18,620	\$15,101	\$5,405	\$7,258	\$27,807
Total Expenses	\$17,391	\$18,620	\$15,101	\$5,405	\$7,258	\$27,807
Total Experience	Ψ17,001	ψ10,020	ψ10,101	ΨΟ, -100	Ψ1,200	Ψ21,001
Profit/(Loss)	\$38,056	\$43,520	\$47,640	\$21,711	\$17,874	\$25,000



	Fiscal Year	Fiscal Year	Fiscal Year	YTD Prior Yr	Fiscal Yr-YTD	Budget
	2023	2024	2025	2025	2026	2026
WELLNESS CENTED						
WELLNESS CENTER Revenue						
Memberships Fees	\$11,869	\$11,205	\$5,167	\$1,765	\$3,322	\$3,200
Student Govt Support	\$163,641	\$165,364	\$175,888	\$73,285	\$73,285	\$175,885
Other Revenue	\$9,156	\$14,936	\$12,076	\$4,754	\$2,695	\$5,000
Emergency Relief Funds-Institutional	\$1,967	\$0	\$0	ψ+,754 \$0	Ψ2,030 \$0	ψ3,000 \$0
Total Revenue	\$186,633	\$191,505	\$193,131	\$79,804	\$79,302	\$184,085
_		·	·		·	
Expenses	000 474	# 400 F 40	# 404 004	# 44.000	#50.050	#405.074
Salaries	\$98,471	\$106,542	\$101,361	\$41,866	\$50,350	\$105,874
Fringe Benefits	\$36,407	\$33,147	\$33,442	\$13,350	\$15,222	\$34,822
Depreciation Expense	\$4,378	\$4,351	\$6,030	\$1,710	\$3,250	\$7,800
Other Expenses	\$25,059	\$46,431	\$36,121	\$9,066	\$9,811	\$21,200
Total Expenses	\$164,315	\$190,471	\$176,954	\$65,992	\$78,633	\$169,696
Profit/(Loss)	\$22,318	\$1,034	\$16,177	\$13,812	\$669	\$14,389
PC RESALE						
Revenue						
Resale Receipts	\$174,145	\$115,873	\$70,507	\$34,213	\$32,361	\$80,000
Total Revenue	\$174,145	\$115,873	\$70,507	\$34,213	\$32,361	\$80,000
Expenses						
Salaries	\$36,424	\$38,355	\$32,993	\$16,294	\$8,912	\$39,090
Fringe Benefits	\$11,828	\$12,313	\$12,086	\$5,361	\$4,489	\$20,717
Cost of Goods Sold	\$58,540	\$37,955	\$19,453	\$9,975	\$7,885	\$27,500
Other Expenses	\$29,583	\$20,671	\$9,522	\$4,711	\$488	\$12,800
Total Expenses	\$136,375	\$109,294	\$74,054	\$36,341	\$21,774	\$100,107
		44	(44 - 4-)	(42.422)	440	(222 (27)
Profit/(Loss)	\$37,770	\$6,579	(\$3,547)	(\$2,128)	\$10,587	(\$20,107)
VENDING						
Revenue	* 4 0 7 0 7	* 40.440	400 740	47.470	44000	* 4= 000
Commissions	\$18,735	\$16,416	\$20,710	\$7,172	\$4,309	\$15,000
Other Revenue	\$4,921	\$7,446	\$6,369	\$3,158	\$1,878	\$3,000
Emergency Relief Funds-Institutional Total Revenue	\$2,633 \$26,289	\$0 \$22.862	\$0 \$27,070	\$0	\$0 \$6.487	\$0 \$48,000
Total Revenue	\$26,289	\$23,862	\$27,079	\$10,330	\$6,187	\$18,000
Expenses						
Vending Expenses	\$45,529	\$28,824	\$27,549	\$14,668	\$13,938	\$40,000
Vending Expenses-Student Use	\$50	\$3,833	\$6,400	\$5,258	\$6,984	\$10,000
Total Expenses	\$45,579	\$32,657	\$33,949	\$19,926	\$20,922	\$50,000
Profit/(Loss)	(\$19,290)	(\$8,795)	(\$6,870)	(\$9,596)	(\$14,735)	(\$32,000)
			·			



	Fiscal Year	Fiscal Year	Fiscal Year	YTD Prior Yr	Fiscal Yr-YTD	Budget
	2023	2024	2025	2025	2026	2026
RESIDENCE HALL						
Revenue						
Dorm Rent	\$1,122,794	\$1,110,398	\$1,110,318	\$457,004	\$461,070	\$1,119,550
App Fees & Deposit Forfeitures	\$21,529	\$13,563	\$16,327	\$3,950	\$3,908	\$14,750
Cost Reimbursements-Parking	\$28,589	\$26,897	\$27,646	\$14,470	\$15,261	\$28,000
Emergency Relief Funds-Institutional	\$9,719	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$54,261	\$93,996	\$79,300	\$34,091	\$25,776	\$58,000
Total Revenue	\$1,236,892	\$1,244,854	\$1,233,591	\$509,515	\$506,015	\$1,220,300
_						
Expenses Salaries	\$79,519	\$90,209	\$64,265	\$36,588	\$45,132	\$98,277
Fringe Benefits	\$22,359	\$90,209 \$26,426	\$19,388	\$11,786	\$14,284	\$96,277 \$45,863
•	\$539,666	\$534,998	\$517,942	\$219,396	\$211,284	\$498,291
Interest Expense Utilities	\$92,583	\$80,331	\$82,443	\$219,390 \$25,244	\$15,829	\$496,291 \$106,500
_	\$366,707	\$343,800	\$347,428	\$145,000	\$13,829 \$144,750	
Depreciation Expense						\$347,400
Other Expenses Total Expenses	\$74,569 \$1,175,403	\$88,540 \$1,164,304	\$66,199 \$1,097,665	\$26,333 \$464,347	\$21,508 \$452,787	\$84,525 \$1,180,856
Total Expenses	Φ1,175,403	\$1,104,304	\$1,097,005	Ψ404,34 1	\$ 45 2,767	\$1,100,050
Profit/(Loss)	\$61,489	\$80,550	\$135,926	\$45,168	\$53,228	\$39,444
TOMAH JOB CENTER						
Revenue						
Facilities Rental Income	\$4,521	\$4,555	\$3,202	\$1,368	\$1,605	\$3,852
Total Revenue	\$4,521	\$4,555	\$3,202	\$1,368	\$1,605	\$3,852
Expenses						
Depreciation Expense	\$11,571	\$11,571	\$11,571	\$4,835	\$4,835	\$11,600
Total Expenses	\$11,571	\$11,571	\$11,571	\$4,835	\$4,835	\$11,600
Profit/(Loss)	(\$7,050)	(\$7,016)	(\$8,369)	(\$3,467)	(\$3,230)	(\$7,748)

E0204 Waiting List Policy

Western Technical College is committed to ensuring transparent, consistent, and fair access to Wisconsin Technical College System (WTCS)-approved programs with limited capacity. The College will establish a program waiting list when there are the program capacity has been met and cannot continue to admit students for a specific term. Iimitations and/or the program has established admissions requirements.

Program requirements will be determined based on state licensure, accreditation requirements, and data supporting student success. Program waiting lists will be managed by Enrollment Services and will follow Wisconsin TCS 10.07. Enrollment Services and academic divisions will work together on waitlist decisions.

Adopted June 17, 2025

F0305 Free Speech and Public Assembly Policy

Western Technical College (Western) recognizes and affirms the First Amendment rights to freedom of speech, expression, and assembly. As a public institution, Western is committed to maintaining a campus environment that promotes academic and intellectual inquiry while ensuring the orderly operation of the College.

To promote alignment of the College's educational mission with these constitutional rights, Western has adopted a reasonable, content-neutral procedure to regulate the time, place, and manner of expressive activities and public assemblies on College property. Neither this policy nor its procedure restricts academic or student-led discussions conducted in accordance with established College processes.

This policy and procedure applies to employees, students, and members of the public and is subject to all other Western Technical College policies and procedures, as applicable.

Adopted XXXX XX, 2026

Reference Procedure: F0305p Free Speech and Public Assembly Procedure

F0305 Free Speech and Public Assembly Procedure

The purpose of this procedure is to ensure that all students, faculty, staff, and visitors are entitled to their rights and access to constitutionally protected speech.

I. Definitions

For purposes of this procedure, the terms below are defined as follows:

- Campus All property and facilities owned, leased, or controlled by Western Technical College.
- Student Any individual currently enrolled in Western courses or programs.
- Employee Any person currently employed by Western.
- Assembly A gathering of individuals for the purpose of expressing, promoting, pursuing, or defending ideas.
- Expressive Activity Includes demonstrations, picketing, rallies, performances, and similar actions. Does not include casual conversations or social interactions.
- *Public Assembly Area(s)* Designated indoor and outdoor locations available for expressive activity and public assembly.
- Fighting Words Personally abusive or insulting language likely to provoke a violent reaction from an ordinary listener.

 True Threats – Serious expressions of intent to commit acts of violence against specific individuals or groups.

II. Public Assembly Areas

- Western designates the following Outdoor Public Assembly Areas on the La Crosse campus:
 - Public walkways along roads adjoining College premises. Public walkways may be
 recognized as traditional public forums. Assembly on public walkways, however,
 may not disrupt or interfere with College operations, the orderly entrance or exit of
 persons from College buildings, or the safe and efficient movement of persons on or
 off College premises.
 - Residence Hall lawn at the La Crosse Campus's North Entrance (located southeast of the intersection of La Crosse Street and 8th Street North)
 - Garden areas on the east and west sides of the Kumm Center
 - Park/vacant lot directly south of Parking Lot K
 - Grass area on the south side of the parking ramp
- 2. Western designates the following Indoor Public Assembly Area on the La Crosse campus:
 - Indoor public assembly may not disrupt or interfere with College operations, the orderly entrance or exit of persons from College buildings, or the safe and efficient movement of persons on or off College premises.
 - Kumm Center Union Market Stage Area (located on the east side of Western's Kumm Center, directly across from the Student Life Office on the first floor of the facility)
- 3. Additional sites at Western's regional locations, Black River Falls, Independence, Mauston, Tomah, and Viroqua, and the Public Safety Training Facility in Sparta may be available upon request and are subject to availability and approval.

III. Usage Guidelines

- Outdoor Public Assembly Areas are available for use between 8:00 am and 9:00 pm, Monday through Saturday. The Indoor Public Assembly Area is available for use during regular hours of operation. Requests for use must be made in advance by contacting the Campus Community Safety Office, safety@westerntc.edu or call 608-785-9191. Approval will be subject to space availability, noise, and safety considerations.
- Non-students and non-employees must submit a request to use either an Outdoor or Indoor Public Assembly Area at least 24 hours in advance by contacting the Campus Community Safety Office, safety@westerntc.edu or call 608-785-9191.
- 3. Priority will be given to individuals or groups who have reserved space in advance.

4. Groups or individuals may be asked to relocate or reschedule activities to ensure minimal disruption to the College's mission or operations.

III. Prohibited Behaviors

The following restrictions apply to the use of any Public Assembly Area by any individuals or groups:

- Do not block pedestrian walkways, building entrances, or roadways.
- Do not climb on, stand upon, or otherwise use campus structures such as buildings, sculptures, monuments, railings, light poles, benches, planters, or other fixtures in a manner that could reasonably endanger the users' safety or the safety of others.
- Do not interfere with classes, College events, or administrative operations.
- Do not use amplified sound unless it is directed only to the immediate area and does not disrupt College functions.
- Do not engage in unlawful behavior, Fighting Words, True Threats, harassment, or damage to property.
- All users must leave the area clean and in good condition. Costs for cleanup or repairs may be assessed to the responsible party(ies).

IV. Enforcement

Failure to comply with this procedure may result in the revocation of access to College property and may result in referral to local law enforcement. In addition, the College reserves the right to limit access based on past violations or credible threats to campus safety.

Adopted December 2, 2025

Reference Policies: F0300 College Visitors, F0305 Free Speech and Public Assembly Policy

ISSUE PAPER

Topic: Project Submission and Acceptance – 2026-27

State Grant (formerly General Purpose Revenue) Funds

Issue: Western is responding to the Wisconsin Technical College System's request for proposals

(RFP) for the fiscal year 2026 to 2027 for State Grant funding. Competitive grants are

released on an annual basis for the following fiscal year.

Product Description: <u>Core Industry</u>

1. Occupational Therapy Assistant (OTA)

Western's Occupational Therapy Assistant (OTA) program project will improve student competencies and outcomes through the utilization of funds to invest in 3D printing equipment so students can learn how to create and use adaptive technology within the program. The equipment purchase, installation, and embedment within program curriculum will allow students to receive hands-on instruction on how to create, use, and teach others how to use easily printed equipment to improve mobility and quality of life. This 2-year project will include faculty training/professional development, curriculum modifications to integrate the new equipment, opportunities for community partnerships, program outreach events, and exploration of articulation opportunities.

Total Project	State Funds	Matching Funds
\$350,000	\$350,000	\$0

2. XR for Graphic Design

Western's Graphic Design program project will invest in equipment, curriculum modifications, and training to incorporate XR technology into the program through am XR lab. Virtual Reality, Augmented Reality, along with AI, are dramatically changing the industry of Graphic Design. An XR lab equipped with virtual reality headsets and development programs will modernize core graphic design curriculum to include spatial design, AR branding, and interactive media. This 2-year project includes funding to establish an AR/VR lab with XR-ready workstations, standalone and tethered headsets, 360° cameras, and design software, train faculty to deliver AR/VR content, develop new assessment rubrics in WIDS, and host a design showcase in year, collaborating with other EX infused programs across campus (Health, Advanced Manufacturing, etc.).

Total Project	State Funds	Matching Funds
\$150,000	\$150,000	\$0

Career Pathways

Al Certificate for Associate of Science

Western's 2-year project will create a 4-course Western Artificial Intelligence certificate within the Associate of Science degree within the General Studies division. This project will fund the curriculum development and the initial instruction of each course; investment in AI software for the teaching and learning; extensive professional development and training to equip faculty to effectively teach AI-infused courses.

Total Project	State Funds	Matching Funds
~\$260,000	~\$260,000	\$0

Completion

Resource Navigation (continuing)

This one-year grant focuses on assisting current students in their journey to completion, eliminating or mitigating barriers as needed. Western's FY27 project will concentrate on reducing gaps in course completion between economically disadvantaged and non-economically disadvantaged, single parents and non-single parents, and disabled and non-disabled students and other student populations experiencing completion/retention gaps.

Funding will be utilized to cover salaries and fringe benefits for maintaining the Financial Services Resource Navigator, Career Services, and Student Parent Resource Navigator positions to help centralize and embolden the work being done for student parents at Western. Further funding will be utilized for emergency funds available for students, a Student Parent Programming Assistant (student work study position) for The SPACE to work alongside the Student Parent Resource Navigator, supplies and marketing materials for neurodivergent student programming to increase sense of belonging for this student group, travel costs for a student and staff member to attend the National Legislative Summit in Washington, D.C., and professional development/learning funding.

Total Project	State Funds	Matching Funds
\$300,000	\$225,000	\$75,000

Professional Growth (Formula)

This project focuses on continuing to offer strong professional development opportunities for new and existing full-time and adjunct faculty. From assistance in onboarding to supporting the learning plans of all faculty, the aim of this grant is to ensure that all faculty are reflective practitioners in a collaborative and inclusive institution where we model the learning process in everything we do.

In FY27, Western's Professional Growth proposal will focus on funding the New Faculty Experience, Faculty 101, FQAS Course Delivery, Faculty Facilitation, FTE and Adjunct Peer Mentoring, Communities of Practice, Professional Development, Quality Matters Continuation, and college wide professional learning to connect our strategic plan, college, division, program and department goals.

Total Project	State Funds	Matching Funds
\$87,867	\$58,578	\$29,289

Total State Grant Requests 2025-26

Total State Grant Projects	State Funds	Western Funds
\$1,147,867	\$1,043,578+	\$104,289

Recommendation:

Authorize the submission of the above projects in substantive form and accept funds if awarded.

ISSUE PAPER

Topic: PROJECT SUBMISSION AND ACCEPTANCE – 2025-2029

Adult Education and Family Literacy Act Grant Program

Issue: The Wisconsin Technical College System Board has issued a request for proposals for

Adult Education and Family Literacy Act Grant Programs for 2026-2027. AEFLA competitive grants are submitted for four-year cycles through the WTCS and fund a range of pre-college services provided through Learner Support & Transition. Western was awarded the competitive project in FY26. This serves as a notice for the required

yearly updates.

Product Description: 1. Co

1. Comprehensive Services – Industry-aligned Comprehensive Adult Basic Education Services

Western's four-year Comprehensive Services grant provides a wide range of adult education resources to residents of Western's service area. Ten separate Adult Education Centers in the District (including three county jails) emphasize basic skills instruction, so adult learners may focus on an array of educational and training goals, such as gaining a high school credential, preparing for postsecondary education, meeting occupational requirements or other short- or long-term educational or vocational goals. Working with the Western Wisconsin Workforce Development Board, Western will create career pathways within adult education, leveraging integrated education trainings and contextualized curriculum to alleviate regional demand for skilled workers.

Total Budget	Grant Request	District Match
\$418,659	\$258,342	\$160,317

2. Adult Education and Re-Entry Services – La Crosse County Law Enforcement Center Basic Skills Program

This four-year project offers educational programming within the La Crosse County Law Enforcement Center. Many inmates do not have a high school diploma and need basic skills to compete for jobs when they leave the jail. Western provides intake, orientation, and goal-setting activities; basic skill instruction and instruction to prepare inmates to obtain a secondary school credential.

Total Budget	Grant Request	District Match*
\$121,542	\$75,000	\$46,542

3. Integrated English Literacy and Civics Education (IELCE)

Western is submitting a four-year ask to fund an English Language Learners (ELL) Navigator to help students navigate extended workforce training for Western's ELL students. As part of the grant, we will provide ELL classes, offer an Integrated Education Training (IET) opportunity for paraprofessional special ed training, and a multi-employer workplace literacy program as a baseline for offering more employer-specific programming. The ELL Navigator will work on developing more employer-specific programs, while also helping students navigate the expanded offerings and transitions to college. Western will work with the Western Wisconsin Workforce Development Board to identify in-demand employment sectors around which to create IETs.

Total Budget	Grant Request	District Match*
\$116,686	\$72,003	\$44,683

Recommendation:

Authorize the submission of the above projects in substantive form and accept funds if awarded.

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December 16, 2025

ISSUE PAPER

Topic: PROJECT SUBMISSION – 2026-2029

U.S. Department of Education Fund for the Improvement of Postsecondary

Education – Special Projects Grants Program

Issue: The U.S. Department of Education under the Fund for the Improvement of Postsecondary

Education (FIPSE) issued a request for proposals for special projects that address advancing the understanding of and use of Artificial Intelligence (AI) technology in postsecondary education and supporting capacity-building for high-quality short-term programs. Western submitted the two proposals listed below to help expand institutional capacity and strengthen workforce-aligned pathways for learners across its district—one focused on responsible AI adoption and another focused on the development of new

high-quality short-term programs that align with Workforce Pell requirements.

Project Description: 1. RISE: Rapid Industry Skills & Education

The RISE initiative will build a coordinated, employer-validated ecosystem of high-quality short-term credentials that expand rapid training opportunities for learners across Western's region. Over four years, Western will develop five new Workforce Pell-eligible programs aligned to high-skill, high-wage, in-demand occupations by co-creating competency frameworks and work-based learning models with employers. The project will implement a Comprehensive Learner Record for short-term programs that fully integrates into existing reporting structure, as well as digital badging, and strengthened data dashboards to meet Workforce Pell documentation requirements. The project leverages Western's strong employer partnerships, workforce collaborations, and adult-education pathways to build structured on and off ramps for students.

Total Budget	Grant Request	District Match
\$3,987,913	\$3,987,913	\$0

2. SHINE: Responsible AI Governance and Institutional Capacity Building

The SHINE initiative, a four-year institutional effort designed to meet the technological infrastructure needs for adopting responsible AI, will modernize fragmented data systems, improve operational efficiency, expand instructional support through AI-enabled learning supports, develop employer-validated AI micro-credentials, and launch a fully equipped AI Innovation Hub. Western enters this work with strong institutional readiness—including active AI governance bodies, baseline AI use assessments, and established employer partnerships—positioning the College to implement and scale this project immediately. The project integrates governance, data modernization, tutoring, operational automation, and workforce development to ensure secure, transparent, and equitable AI adoption across Western's rural 11-county region.

Total Budget	Grant Request	District Match
\$3,979,060	\$3,979,060	\$0

TOTAL FIPSE GRANT REQUESTS 2026-2029

TOTAL THE CHART REQUESTS 2020 2027		
Total All Projects	Federal Funds	Matching Funds
\$7,966,973	\$7,966,973	\$0

Recommendation:

Authorize the submission of the above projects in substantive form and accept funds if awarded.

ISSUE PAPER

Topic: PROJECT SUBMISSION AND ACCEPTANCE 2026-27

Perkins V Strengthening Career and Technical Education for the 21st Century

Issue: The Wisconsin Technical College System Board has initiated the request for proposal

process for Carl D. Perkins funding for 2026-27.

Project Description: 1. <u>Strengthening Career and Technical Education Programs (continuing)</u>

This project will continue the support of the overall success rates of business programs by evaluating and improving the efficacy of Math with Business Applications, a foundational course for multiple business programs which hosts hundreds of students annually but bolsters extremely low course success rates. The activities of the grant during FY2027 will center on utilizing the curriculum development and learning gained in the previous year to put into teaching practice. This will be accomplished through various potential activities which may include but are not limited to gathering feedback from students in areas of success/struggle; building in Al and OER components of teaching and learning; and piloting a more contextualized math with business apps for the accounting program in the upcoming year. Further possibilities to scale this work may be identified and explored. This work will pave the way for change implementation and put Western on the path to increase academic skill attainment by the end of FY26.

Total Project	Federal Funds	Matching Funds
\$100,786	\$100,786	\$0

2. Student Success (continuing)

Through this project student support staff will build retention and persistence of targeted at-risk student populations, working through an equity lens. Populations of interest include students of color, students with complex mental health needs, veterans, disabled students, students in Non-Traditional Occupations (NTO) programs, and poverty-impacted students and, of course those that face multiple intersections of identity. In developing student persistence for these populations and building higher levels of course completion, retention, and graduation rates, this project requires a multidimensional interdepartmental approach. Western plans to close equity gaps between one or more indicators by funding salary/fringes for staff in:

- The Learning Commons
- Counseling and Case Management
- Financial Aid Resources and Planning Services
- Access Services
- Equity, Inclusion, and Community Engagement
- Veteran's Services

In addition to training and professional development, travel, and departmental supplies are included in the budget.

Total Project	Federal Funds	Matching Funds
\$672,238	\$403,143	\$269,095

3. Career Prep (continuing)

Western, in conjunction with the K12 Student Partnership Council, will coordinate activities designed to prepare youth to enroll and succeed in postsecondary education. This collaborative project between Western and 26 area high schools will:

- Build Transcripted Credit Curriculum Alignment Sessions following a three-year session rotation. FY26 of this rotation will focus on providing general transcripted credit information sessions held on campus mainly by K12 Partnerships staff with light supports from Western academics and student engagement
- Host high school academies in EMT, College Transfer Academy, Healthcare, Fire & EMRF, Agriculture, Advanced Manufacturing, IT, and Education
- Create middle/high school pathways to college
- Build foster youth outreach attached to annual counselor workshop

Total Project	Federal Funds	Matching Funds
\$54,408	\$54,408	\$0

4. Reserve Fund – Targeting Attainment Gaps at Western (continuing)

Western Technical College's FY27 **Building Community Trust and Capacity Through Sustained Partnership and Data-Driven Improvement** project strengthens cross-sector collaboration, institutional data transparency, and inclusive-practice capacity to close enrollment, retention, and completion gaps. Through formalized community councils, expanded dissemination of climate and equity data, integrated employee-representation metrics, and a comprehensive learning institute for faculty/staff, Western will build shared accountability for equitable outcomes across units.

Planned Activities

- Community Councils
- Campus Climate & Community Vibrancy Data in Action Series
- Attainment Gaps Dashboard & Scorecard Integration
- Consulting & Practice/Policy Review for Employee Retention
- Attainment Gaps Leadership Institute Communities of Practice
- Student Empowerment & Advocacy

Total Project	Federal Funds	Matching Funds
\$44,039	\$44,039	\$0

TOTAL PERKINS GRANT REQUESTS 2022-23

Total All Projects	Federal Funds	Matching Funds*
\$871,471	\$602,376	\$269,095

^{*}Matching funds must be used for the Student Success grant.

Recommendation:

Authorize the submission of the above projects in substantive form and accept funds if awarded.

New Hires, Appointments December 2025

New Hires:

Position filled	Division	FT/PT	Effective Date	Employee	Apps Received/ Interviewed
Organizational Development Leader	Executive Offices	FT	11/1/25	Alexis Hawkins	39/5
Admin Assistant Physical Plant	Finance & Operations	PT	12/1/25	Patrick Dayton	9/2
Custodian/Mail Clerk	Finance & Operations	FT	12/1/25	Klayton McGough	4/2
Purchasing Agent	Finance & Operations	FT	12/4/25	Leah Miller	12/3
Instructor – Health Science	Academic Affairs	FT	12/17/25	Daniel Harrigan	13/3
Student Equity Initiatives Manager	Student Service & Engagement	FT	12/22/25	Stephanie Bohlman	47/6
Marketing & PR Manager	Student Service & Engagement	FT	1/1/26	Sarah Ellingson	30/5
Outreach & Admissions Manager	Student Service & Engagement	FT	1/1/26	Nicole Wohlrab	26/4
Instructor – Electromechanical	Academic Affairs	FT	1/1/26	Andrew Marsha	II 17/5

Promotions & Appointments:

Position filled	Division	FT/PT	Effective Date	Employee	Apps Received/ Interviewed
Academic Intervention Manager (previously Instructor – Academic Intervention)	Student Service & Engagement	FT	8/1/25	Michelle Blum	N/A
Programmer Analyst (previously Programmer Analyst LTE)	Finance & Operations	FT	10/1/25	Torey Quinn	N/A
Financial Aid Compliance Specialist (previously Financial Resource Coordinator)	Student Service & Engagement	FT	12/1/25	Sydney Guy	22/5
Instructor – Psychology (previously Adjunct Psychology)	Academic Affairs	FT	1/1/26	Laura Reutlinger	17/4



Retirements, Resignations, and Terminations December 2025

Resignations

Position	Division	Effective Date	Employee
Campus Community Safety Director	Student Service & Engagement	10/15/25	Chris Schuster
High School Academy Coordinator/Instructor	Student Service & Engagement	10/31/25	Rochelle Hoffman
Campus Community Safety Coordinator	Student Service & Engagement	11/25/25	Grant Mathu
Career Service Associate	Student Service & Engagement	12/4/25	Katie Griffing

ISSUE PAPER

Topic: Kumm Center Student Union Remodel

Issue: The Kumm Center is a four-story masonry and concrete building that was constructed in

1969 and has been remodeled several times, most recently in 2017. The first floor currently houses the Union Market and Student Life offices. The Campus Shop was relocated from the Kumm Center to the Student Success Center in 2025. To

accommodate the realignment of departments within the Student Success Center in 2025, The Student Place of Action, Culture and Empowerment, SPACE, was relocated to the previous location of the Campus Shop within the Kumm Center. Due to schedule and budget constraints, the 2025 remodeling scope of The SPACE was minimal. The current offices with the SPACE are cubicles and don't provide the privacy needed. Currently, the Kumm Center does not have a mother's room, and the overflow seating

area of the Union Market is underutilized.

Construction is tentatively scheduled to start in April 2026 and will be completed by

August 2026. The projected cost for remodeling is \$1,000,000.

Recommendation: Approve the remodel of the Kumm Center Student Union Remodel as outlined and submit

the same to the WTCS board for approval at its January meeting.

ISSUE PAPER

Topic: Public Safety Training Facility Simulation City and Driving Track Expansion Project

Issue: As communities grow and urban & rural dynamics become more complex, the need for

public safety personnel to be well-prepared for unpredictable and high-pressure situations has never been greater. The implementation of a simulation city at Western Technical College, Sparta Public Safety Training Facility, offers a unique opportunity to prepare students, professionals, and first responders for real-life crises in a controlled environment that simulates both every day and emergency scenarios. Through practical and immersive training experiences, public safety entities can refine their skills, enhance collaboration, and improve decision-making during emergencies. It's crucial to integrate emergency medical services (EMS), law enforcement, fire departments, and other emergency responders into the simulation environment to teach and train preparedness, resource coordination, and innovative problem-solving to address both current and future public safety challenges. This would give both students and current responders the ability to train and learn in a controlled "real-world" environment. The project would be to create a simulation training city with eventually up to eight (8) separate buildings that would represent both commercial and residential structures.

Construction is tentatively scheduled to start in April 2026 and will be completed by August 2026. The projected cost for the expansion is \$1,500,000.

Recommendation: Approve the Public Safety Simulation City and Driving Track expansion as outlined and

submit the same to the WTCS board for approval at its January meeting.

ISSUE PAPER

Topic: New Program Approval – Surgical Technologist Registered Apprenticeship

Issue: In coordination between Western and the WI Department of Workforce Development -

Bureau of Apprenticeship Standards, a need was identified in our region to add an

apprenticeship offering to help support our industry partners in the region.

Background: Western Technical College is proposing the creation of a Surgical Technologist Registered

Apprenticeship designed to provide hands-on, paid training for individuals pursuing perioperative careers. This program will blend paid related instruction with supervised on-the-job training in surgical settings to meet regional healthcare workforce demand and provide a clear, structured pathway into surgical technology. Final program length and hour requirements will be established by partnering with the Wisconsin Department of

Workforce Development (DWD) and employer partners.

The program is designed to develop essential technical and professional competencies expected of surgical technologists, including sterile and aseptic technique, instrumentation and equipment setup, infection control, perioperative documentation, patient identification and time-out procedures, safe transport and transfer, and effective team communication. Apprentices will learn to support safe, efficient operating room

workflows and contribute to patient safety under medical supervision.

The Surgical Technologist Registered Apprenticeship aims to strengthen Western's partnerships with hospitals and surgery centers, address persistent regional workforce shortages, and offer a sustainable pathway from entry-level perioperative roles into broader healthcare careers. Western is seeking Board approval to proceed with

establishing this program in partnership with DWD.

Recommendation: Approve the submittal of a new apprenticeship program for consideration by the

Wisconsin Technical College System Board.

ISSUE PAPER

Topic: New Program Approval – Data Analyst Registered Apprenticeship

Issue: In coordination between Western and the WI Department of Workforce Development -

Bureau of Apprenticeship Standards, a need was identified in our region to add an

apprenticeship offering to help support our industry partners in the region.

Background: Western Technical College is proposing the creation of a Data Analyst Registered

Apprenticeship designed to provide hands-on, paid training for individuals pursuing careers in data analytics. This two-year program blends approximately 3,640 hours of on-the-job training with about 360 hours of paid related instruction to meet regional workforce

demand and provide clear career pathways in analytics.

The program is designed to develop essential technical and professional skills required for success in data roles. Apprentices will learn to manage and prepare data, perform analysis, build reports and dashboards, visualize insights, ensure data quality, document work, and communicate findings to stakeholders, with emphasis on problem-solving,

escalation procedures, and effective collaboration.

The Data Analyst Registered Apprenticeship aims to strengthen Western's partnerships with local employers, address regional analytics talent shortages, and offer students a structured, sustainable pathway from entry-level analyst or BI support roles into broader data careers. Western is seeking Board approval to proceed with establishing this program in partnership with the Wisconsin Department of Workforce Development

(DWD).

Recommendation: Approve the submittal of a new apprenticeship program for consideration by the

Wisconsin Technical College System Board.

ISSUE PAPER

Topic: New Program Development – Concept Review – Nature Based Early Childhood

Education – Advanced Technical Certificate

Issue: Western has identified the opportunity for an advanced technical certificate under our

Early Childhood Education program. This certificate focuses on Nature Based programming, providing current and aspiring ECE professionals with essential knowledge and skills to support children's learning and development in all settings. At present, only one other institution of higher education (IHE) in the state offers this credential, highlighting

a unique opportunity to meet growing demand.

As part of the Wisconsin Technical College System (WTCS) process for developing new

educational offerings, we present this Concept Review for consideration.

Background: Establishing this certificate will enable local and statewide employers to fulfill current and

future workforce needs with qualified candidates within our district. While our existing Associate of Applied Science in Early Childhood Education provides a foundational option, this advanced technical certificate offers specialized coursework in an area of

education that is gaining more local and state attention.

The Nature Based Advanced Technical Certificate will offer flexibility and relevance, equipping learners with knowledge and skills to update programming within various ECE

settings, while also preparing them for further career advancement in the field.

Recommendation: Approve the submission of a Concept Review for the Nature Based Early Childhood

Education Advanced Technical Certificate (12 credits) for consideration at the Wisconsin

Technical College System Board meeting in January 2026.

ISSUE PAPER

Topic: New Program Development – Concept Approval – AAS: Landscape Horticulture

Entrepreneurship

Issue: Regional workforce data and employer feedback show a need for horticulture

professionals who combine technical plant skills with entrepreneurial, managerial, and sales competencies required for leadership and small-business roles. Western seeks concept approval to develop an AAS in Landscape Horticulture Entrepreneurship to address workforce shortages, strengthen local business capacity, and expand Guided

Career Pathways into the green industry.

Background: Employers consistently report difficulty finding workers who understand plants and

landscape systems and possess business skills such as budgeting, estimating, customer service, and supervision. Advisory Board partners—including Christen Farm Nursery—strongly support an AAS option that prepares graduates for ownership, management,

and design/build pathways.

Under the proposed model, Western's Business Department will teach the entrepreneurship and management coursework, while LNHT will provide applied, project-based environments where students practice these skills through authentic horticulture operations (e.g., Community Plant Sale, greenhouse production, landscape installs, and client-based design projects). This collaboration addresses employer-identified gaps, supports regional small-business sustainability and succession planning,

and expands Guided Career Pathways using existing institutional strengths.

Recommendation: Approve advancement of the AAS: Landscape Horticulture Entrepreneurship to WTCS

Concept Review, enabling Western to complete required steps. This degree will meet workforce demand, enhance small-business readiness and leadership development, deepen employer partnerships, broaden student opportunities, and strengthen the

region's green industry talent pipeline.

ISSUE PAPER

Topic: Financial Audit 2024-2025

Issue: Wipfli, LLP has submitted the audit report of the District's financial statements for the year

ending June 30, 2025. A copy of the audit, along with the auditor's management

recommendations, is included.

The audit report must be submitted to the Wisconsin Technical College System prior to

December 31, 2025.

Recommendation: Accept and place on file the 2024-2025 financial audit report prepared by Wipfli, LLP.

ISSUE PAPER

Topic: Adoption of the 2026 Capital Borrowing Plan

The Budget and Facilities Subcommittee has reviewed the specific capital needs of Issue:

> Western for 2026 and developed its recommendation accordingly. The attached recommendation allows Western to move forward with the facility and equipment needs to support the three-year facilities plan. The capital borrowing plan allows the college to

> develop a borrowing schedule for 2026, but is subject to District Board approval of each

individual borrowing.

Recommendation: Adopt the 2026 Capital Borrowing Plan as presented.

Western Te				
CALENDA				
Capital Bo				
NON-RECURRING ITEMS	Notes			
New Projects				
Sparta Simulation City (Phase 1)	1,500,000	2026B	New Construction	
Sparta Simulation City Instructional Equipment	250,000	2026A	Equipment	
Sparta Simulation City IT Equipment	0	n/a	Equipment	
Sparta Simulation Furniture	0	n/a	Equipment	
Parking Lot - Sparta Front Lot	60,000	2026B	Remodeling	
Parking Lot - Sparta EVOC Track	610,000	2026B	Remodeling	
Sparta Surge Protection	20,000	2026A	Equipment	
Student Union Remodeling	1,000,000	2026C	Remodeling	
Student Union Furniture	100,000	2026A	Equipment	
Student Union IT Equipment	30,000	2026A	Equipment	
Student Union Artwork	10,000	2026A	Equipment	
Remodel B25 for IT Offices	50,000	2026B	Remodeling	
Remodel B25 for IT Offices - Furniture	75,000		Equipment	
Nemodel 525 for 17 offices Turniture	73,000	2020/ (
Remodel HPS Offices	35,000	2026B	Remodeling	
Remodel HPS Offices - Furniture	0	2026A	Equipment	
EV Charging Station - Parking Ramp	20,000	2026B	Remodeling	
Data Warehouse		n/a	Equipment	
Butta Warehouse		11, 0	Equipment	
SUBTOTAL - NEW PROJECTS	3,760,000			
On-going Maintenance Items				
Residence Hall Phase 1 of 2 (Floors 4-6)	1,400,000	2026A	Remodeling	
Residence Hall Exterior Windows Phase 1 of 2	360,000	2026B	Remodeling	
Residence Hall Furniture	350,000	2026A	Equipment	
Parking Lot - Auto	250,000	2026C	Remodeling	
Parking Lot K	120,000	2026C	Remodeling	
Parking Lots - Viroqua/La Crosse	100,000	2026C	Remodeling	
Kumm Center Cooling System Upgrade	80,000	2026B	Remodeling	
Coleman Center Fire Alarm Upgrade	30,000	2026C	Remodeling	
SUBTOTAL - ON-GOING MAINTENANCE	2,690,000			
Total Non-Recurring Items	6,450,000			

RECURRING ITEMS	\$ Amount	Issue	Category	Notes
nstructional Equipment	1,300,000	2026A	Equipment	
Non-instructional Equipment	200,000	2026A	Equipment	
Computer Utility	800,000	2026A	Equipment	
Fleet Vehicles	65,000	2026A	Equipment	
Security Access	20,000	2026A	Equipment	
Conference Rooms Equipment	50,000	2026A	Equipment	
Audio Visual Equipment	75,000	2026A	Equipment	
Network Improvements	100,000	2026A	Equipment	
Data Center Upgrades	120,000	2026A	Equipment	
Hyflex Equipment	100,000	2026A	Equipment	
Copier/Printer Utility	45,000	2026A	Equipment	
PC Services	60,000	2026A	Equipment	
UPS Utility	25,000	2026A	Equipment	
Wireless Cloud System	250,000	2026A	Equipment	
Switching Equipment	240,000	2026A	Equipment	
Minor Furnishings and Equipment	50,000	2026A	Equipment	
Colleague Software	505,000	2026A	Equipment	
Recurring SBITA Software	400,000	2026A	Equipment	
New SBITA Software	250,000	2026A	Equipment	
Signage-FY27	50,000	2026A	Remodeling	
Graphics/Artwork - Collegewide	25,000	2026B	Remodeling	
Minor Remodeling Projects-FY27	50,000	2026A	Remodeling	
Total Recurring Items	4,780,000			
TOTAL 2026 CAPITAL PLAN	11,230,000			
Less: Remodeling reserve balance	0		Remodeling	
Less: Capital equipment reserve balance	0		Equipment	
Less: Footprint reserve balance	0		New Construction	
2026 Borrowing Needed	11,230,000			
• • • • • • • • • • • • • • • • • • • •	, , , , , , ,			
Breakdown of Borrowing by Category				
Equipment	5,490,000			1
Remodeling	4,240,000		RED BORROWINGS:	3
New Construction/Footprint	1,500,000			
Total	11,230,000	•		
	,,			
Breakdown of Borrowing Issuances	l	Remodeling**	Equipment	New Construction
2026A	6,990,000	_	5,490,000	0
2026B	2,740,000		0	1,500,000
2026C	1,500,000		0	0
Fotal	11,230,000		5,490,000	1,500,000
**Cannot have more than \$1.5 million of remodeling on a sing		7,240,000	3,430,000	1,500,000

ISSUE PAPER

Topic: Approval of the AGB proposal for Services, including the Sourcing, Recruitment, and

Hiring of the Western Technical College President Position

Issue: Due to the upcoming retirement of the current Western president, Roger Stanford, the

Western District Board is considering the proposal from AGB to provide professional

search and screen services to fill the vacant position.

Recommendation: Approve the AGB proposal pending an agreed upon and signed contract.